

LONG RANGE PLAN 2009-2013

Developed by the Long Range Plan Committee with the assistance of citizens of Fairfield and staff of the Fairfield Public Library

Facilitated by Joel & Sinclair Associates, LLP

Maura Ritz, Town Librarian Karen Ronald, Deputy Town Librarian Nancy Coriaty, Branch Librarian

Approved by the Trustees of the Fairfield Public Library

October 20, 2008

Executive Summary

The 5th consecutive long range plan for the Fairfield Public Library was researched and written between January and September of 2008. The Board of Trustees of the Library hired the consulting firm of Joel & Sinclair, LLP to facilitate the process by conducting surveys, interviews, and focus groups, doing demographic research and assisting the Long Range Planning Committee and staff in formulating a new mission statement as well as the plan's goals and objectives. The cost of the project was paid for from the Library's endowment and with a \$10,000 federal grant.

The planning process revealed much that the community of Fairfield likes about its public library: the professional staff, the services for children and teens, the art gallery, the meeting rooms, the WIFI capability and the frequency and variety of programs. It also revealed weaknesses and areas needing improvement: parking, insufficient programs for seniors, inconsistent customer service skills, the "run down" appearance of the Fairfield Woods Branch Library, inadequate staffing in the Harris Computer Lab and a lack of publicity about all that is available at the Library.

The 2009-2013 long range plan addresses these strengths and weaknesses as it looks forward to the new century while not ignoring what has made the Library successful in the past. It recognizes the changing role of the public library in the era of the World Wide Web and constantly evolving technology; it recommends how the Library can strengthen its services, collections and programs to stay relevant to 21st century users. It also appreciates the long tradition of civic support and subsequent success for the Library. It acknowledges its role as steward of buildings, collections, and most importantly, its relationship to its users, the residents of Fairfield.

The Long Range Planning Committee was made up of 9 members of the public (Elizabeth Dillabaugh, Patti Dyer, Thomas Flynn, Robert Greenberger, Michael Jehle, Donna Orazio, Dan Snydacker, and John and Valerie Woodworth), as well as 3 Library Trustees (Charlotte Garrell, Mary Ellen McLean and Les Srager) and Library senior staff (Sue Balla, Nancy Coriaty, Valerie Fredericks, Barbara Hawkins, Jim Swift, Marilyn Rice, Maura Ritz, Karen Ronald and Nicole Scherer. During four intensive days of meetings, the Committee assimilated all the research and survey results and then engaged in visioning exercises for the town and the Library. Afterwards, they wrote the following mission statement:

"The Fairfield Public Library, our community's gateway to the world of information and discovery, inspires the lifelong love of reading and learning. It offers free access to varied collections, stimulating programs, leading-edge technology, and a responsive staff in a welcoming environment."

Following the community vision exercise, the Committee was asked to consider what role the Library could play in helping achieve the prosperity and success it had projected in the exercise. The results were the following 7 broad goals:

- 1. Strengthen the roles of the Fairfield Public Library as the community's gateway to information and as a cultural center
- 2. Rethink the identity, services, and spaces of the Fairfield Woods Branch Library to respond more effectively to neighborhood needs
- 3. Raise community awareness of the Fairfield Public Library to create new users and to optimize use of library materials, programs and services.
- 4. Anticipate and respond to the evolving needs of the community
- 5. Build and sustain a highly professional staff responsive to the needs of library users
- 6. Harness current technology to ensure that the Fairfield Public Library meets or exceeds the needs of the library's users and that makes its internal operations more efficient
- 7. Maintain the Fairfield Public Library's safe, modern, and comfortable facilities to ensure a welcoming environment that allows for the best use of its resources

At this point, the Long Range Planning Committee disbanded and gave the goals to the Library staff. The staff's task was to write objectives associated with these broad goals and determine costs, personnel resources and a timetable. The Action Plan that follows is the result of that work. It was approved by the Library Board of Trustees on October 20, 2008.

The Process

Pre-Planning

The Library's 4th consecutive long range plan expired at the end of 2006. One of its major goals was the renovation of the Main Library. This process was concluded when the Main Library reopened in July 2005. The renovation was so successful that library usage increased 20%. In May 2006, the Town Librarian resigned and a new Town Librarian was appointed. The writing of a new long range plan was a high priority. In March 2007, the Library applied for a Library Services and Technology Act federal grant for long range planning. The application was successful and the Library was awarded the maximum amount of \$10,000 for the grant period July 1, 2007 to June 30, 2008. Next, a Request for Proposal was prepared and issued by the Town to find a consultant to facilitate the planning process. In December 2007, the Board of Trustees selected the firm of Joel & Sinclair. The planning process got underway in January of 2008.

Data Gathering

As it began planning for the next five years, the Library Board of Trustees and senior library staff decided to follow the Public Library Association's "Strategic Planning for Results" by Sandra Nelson. They also chose to enhance the conventional techniques of determining community use and expectations of the library by conducting extensive surveys, focus groups, and interviews and engaging the community deeply in the process.

The **surveys** were carried out in February and March and took several forms:

- A random telephone survey of 200 non-users tried to determine why they do not use the library and what services or programs might attract them.
- Print surveys at the main library and the Fairfield Woods branch were completed by 793 library visitors, 505 at the main library, 288 at the Fairfield Woods Branch. These surveys revealed that many library users were unaware of a number of the library's services.
- A survey of those who use the computers at the library asked why they used them and what services they took advantage of.
- A website survey asked visitors to the library website about their use of library online services.

The results of these surveys are appended to this report.

In parallel to these surveys, Joel & Sinclair conducted one-on-one confidential **interviews** with library board members, full-time library staff, and community leaders, including elected officials.

A list of community leaders interviewed is also appended to this report.

Still another survey technique employed was the **focus group**. Six distinct populations were surveyed in this manner:

- Parents who patronize the Children's Library in the main library
- Teenagers who use the Teen Room at the main library
- Residents of the Fairfield Woods neighborhood
- Parents and youngsters (aged 12-16) from the Fairfield Woods neighborhood
- Senior citizens at the Fairfield Senior Center
- Parents of students who attend the McKinley Elementary School

These groups focused on community needs rather than library services.

A final data-gathering technique was the **staff walk-through**, a method introduced by Joel & Sinclair Associates. Staff were asked to approach and navigate the library buildings as customers do. Equipped with questionnaires, they examined the exterior and interior of the buildings, tested ease of finding departments (by use of location and signage), and evaluated customer-friendliness of the environment. They then reported their finding to the facilitators.

Planning Committee Meetings

With the results of these surveys in hand, Fairfield Public Library senior staff assembled a planning committee that consisted of the following community leaders, board members, and senior staff:

Welcome Club former President Elizabeth Dillabaugh
Representative Town Meeting Assistant Majority Leader Patti Dyer
Board of Finance Vice Chairman Thomas Flynn
Representative Town Meeting Moderator Robert Greenberger
Fairfield Museum and History Center Director Michael Jehle
Fairfield Arts Council Board Member Donna Orazio
Pequot Library Executive Director Dan Snydacker
Senior Citizens John and Valerie Woodworth
Library Board Members Charlotte Garrell, Mary Ellen McLean and Les Srager
Library Staff Members Sue Balla, Nancy Coriaty, Valerie Fredericks, Barbara Hawkins,
Marilyn Rice, Maura Ritz, Karen Ronald, Nicole Scherer, and Jim Swift

Long Range Planning Committee Meetings June 6-7

The meetings began with a summary presentation by Peter Joel of the findings of the surveys that focused on community needs.

In keeping with the Public Library Association's approach, as outlined in its manual, "Strategic Planning for Results," the Committee sought first to imagine the ideal future for the town of Fairfield and then to match what the community needs to the Fairfield Public Library's ability to answer those needs.

The meetings on 6-7 June proceeded in four steps:

- 1. Community Vision exercise: identifying populations and what benefit they would gain in the imagined ideal community.
- 2. A group analysis of the strengths, weaknesses, opportunities, and threats of the community.
- 3. Summary presentation of the data collected in the surveys that focused on the Fairfield Public Library.
- 4. An exercise in which the community needs articulated in the vision were matched to potential roles the library might play in realizing that ideal future.

The committee generated the following working documents:

I. Community Vision Exercise

Picture the community 10 to 15 years from now. Imagine a prosperous, successful community that you are proud and happy to live in. Now describe what makes it so. What benefits do people receive because they live here? Why do people value those benefits? Think about children, teens, adults, and seniors. Consider educational level, income, race and ethnicity, religious groups, longtime residents, newcomers, jobs or professions, etc. List the target audiences, benefits, and results.

Alternating regular and italic typefaces indicate responses from the four different groups that took part in the exercise.

A. Who Will Benefit	B. Benefit and Result
Newcomers and current residents	Will have better access to won info & services via annual festival, online resources
Whole group	Central place for all expanded community center complex with recreation, classrooms, sports, arts, pool, for post high school and 20 + somethings, telecommuters, town-wide WIFI, expanded green/open spaces, opportunities
Seniors	Will stay in Fairfield because feel valued to community – more opportunity for them to be involved in community, not related to schools, PTAs. More volunteer opportunities, programs for enrichment

Business community Will have more cross-county activities/events, more cross

community opportunities

College age Coordinate events with Fairfield University, Sacred Heart

University and others of same age (events, functions,

volunteer opportunities, social opportunities)

Children, pre-K, Access to preschool for all

elementary Quality, safety comparable for all

Streamlining, almost a glut right now

Tweens and teens More activities respectful of their choices, adults supportive, and a

place for teens

YA and single Affordable housing

professionals Diversity of recreational opportunities

currently offered

Seniors More intergenerational activities

Center serving more than one region of community, not just the

south side of the tracks

Across generations Reduction of us vs. them mentality

Better communication town-wide More support of small businesses

Town transportation Support for arts

Accessible and affordable housing and managed growth

Increased technology

All generations Have a "plaza mayor," outdoor and indoor facilities to foster a

sense of communities

More pedestrian walkways, more accessibility to facilities

Children More training for life skills so that they can have safe, healthy,

enriching lives

More, larger schools

Community involvement in education (lots of people can work

with schools, provide mentoring and life history)

Encourage passions of future teachers

Work with and enjoy the environment, thereby become better

stewards

Safe clean public spaces

Tweens and teens More equitable citizenship, more interaction, special needs they

need to have addressed

Provide environment for them to enjoy themselves, be noisy

Find out from them what they need

Safe and attractive places, sports programs for physical activities Support for their stressful lives, to prepare them for adult life

Engage them in plans for entire community.

Businesses to offer summer jobs for students, to create resumes,

behave at work

Programs to apply to college

Adults Programs for life outside the bubble

Expose our community to other communities Encourage creativity and support the arts

Programs that are affordable for adults, enriching, high-quality

Health and physical activity facility

Seniors Encourage to use the senior center, more hours

Encourage participation by younger seniors

Prepare people for retirement, not financially, but emotionally

More sidewalks

Limit development to avoid too big on too small

Provide tax subsidies to encourage them to stay in town

Entire community

Sustainable where residents live, work and play all in same community

Centralized telecommuting center, with lots of communicating throughout entire world, webinars and presentations by major figures worldwide

Townwide transportation system, for kids, fewer cars

More green spaces, green buildings, green swale throughout

central part of town

Educational system that encourages art& literature, thoughtprovoking, better preparation for outside of business world Community wide card-passes for retail, transportation

Bik-eshare system, work share, study-share program with schools

Planning for climate change

II. Community Strengths, Weaknesses, Opportunities, and Threats Analysis

Strengths

Population invested in improvement and progress

Population highly educated and values education

Economically strong

Basics needs covered

Capacity for growth and philanthropy

Relative diversity

Volunteers and their diverse expertise

Great natural environment

Learning institutions and schools

Low crime rate

Large corporations – GE, Bigelow

Local theater, movie house, museum, libraries – rich cultural resources

Revitalized downtown

Infrastructure – police, fire, EMS, transportation for seniors

Strong tax base

Neighborhood pride

Weaknesses

Traffic – lack of public transport

Lack of diversity

No central, cohesive center

Overbuilding

Expensive to live here

Too few sidewalks

Too few small businesses

Political divisiveness sometimes, over some issues

Quality, number and fairness of newspapers and reporting

Budget constraints

NIMBY-ism

Spotty apathy

Institutional rigidity

Lack of effective planning and zoning

Ineffective communication

Limited parking

Redundancies in programs

Strong tax base

Neighborhood pride

Opportunities

Green building technology

Public transportation available (GBTA)

Proximity to NYC, Boston, New Haven

Close to major medical centers

WIFI availability

Cross-county cooperative opportunities for businesses (SCORE, Regional Business

Council)

New RR station - increased tax base, hotel, more retail

Think to the east (beyond Bridgeport)

State and federal funding possibilities

Seasonal residents

Threats

Economy

Main Street = U.S. 1

Railroad tracks and I-95 form barrier, limit cohesion of community

State regulations

Proximity to NYC, Boston, New Haven

More traffic and congestion

Invasion of big box stores and banks

Corporate changes (retail bankruptcies)

Global warming

Seasonal residents

III. Community Needs and Preliminary List of Applicable Library Service Responses

Need	Service Response Numbers (See list on page 11)
Library as Lead Organization	(See list on page 11)
I. Enhance library as community hub	1-18
II. Develop learning commons within library for telecommuters (at branch or in computer lab)	2, 4, 7, 8, 11, 12
III. Create multi-cultural, multi-language center	1, 2, 3, 6, 10, 13, 14, 18
IV. Increase role in promoting affordable quality of life (free programs, materials, advice)	1-18

V. Increase role as provider of lifelong learning 1-18

VI. Grow as more effective clearinghouse for community information

1, 4, 7, 8, 9, 11, 12, 13, 15,

16, 17

Library as Partner with Other Organizations

VII. Create Fairfield of Tomorrow committee 1, 9

VIII. Develop town wide wireless network 2, 4, 7, 8, 11, 12

IX. Continue Main Street/Small Business revitalization 1, 2, 7, 9, 11, 17

X. Promote better use of green space (branch emphasis) 8, 9, 17

Supporting Goals*

XI. Develop marketing plan

XII. Renovate branch to enhance role as community hub, place for tweens/teens, telecommuting center, multi-cultural center, green space

Library Service Responses (provided by the American Library Association)

1. Be an Informed Citizen: Local, National, and World Affairs

Residents will have the information they need to support and promote democracy, to fulfill their civic responsibilities at the local, state, and national levels, and to fully participate in community decision making.

2. Build Successful Enterprises: Business and Nonprofit Support

Business owners and nonprofit organization directors and their managers will have the resources they need to develop and maintain strong, viable organizations.

3. Celebrate Diversity: Cultural Awareness

Residents will have programs and services that promote appreciation and understanding of their personal heritage and the heritage of others in the community.

^{*}Drawn from a sense of the discussion, added as addenda by consultants

4. Connect to the Online World: Public Internet Access

Residents will have high-speed access to the digital world with no unnecessary restrictions or fees to ensure that everyone can take advantage of the ever growing resources and services available through the Internet.

5. Create Young Readers: Early Literacy

Children from birth to five will have programs and services designed to ensure that they will enter school ready to learn to read, write, and listen.

6. Discover Your Roots: Genealogy and Local History

Residents and visitors will have the resources they need to connect the past with the present through their family histories and to understand the history and traditions of the community.

7. Express Creativity: Create and Share Content

Residents will have the services and support they need to express themselves by creating original print, video, audio, or visual content in a real-world or online environment.

8. Get Facts Fast: Ready Reference

Residents will have someone to answer their questions on a wide array of topics of personal interest.

9. Know Your Community: Community Resources and Services

Residents will have a central source for information about the wide variety of programs, services, and activities provided by community agencies and organizations.

10. Learn to Read and Write: Adult, Teen, and Family Literacy

Adults and teens will have the support they need to improve their literacy skills in order to meet their personal goals and fulfill their responsibilities as parents, citizens, and workers.

11. Make Career Choices: Job and Career Development

Adults and teens will have the skills and resources they need to identify career opportunities that suit their individual strengths and interests.

12. Make Informed Decisions: Health, Wealth, and Other Life Choices

Residents will have the resources they need to identify and analyze risks, benefits, and alternatives before making decisions that affect their lives.

13. Satisfy Curiosity: Lifelong Learning

Residents will have the resources they need to explore topics of personal interest and continue to learn throughout their lives.

14. Stimulate Imagination: Reading, Viewing, and Listening for Pleasure

Residents who want materials to enhance their leisure time will find what they want when and where they want them and will have the help they need to make choices from among the options.

15. Succeed in School: Homework Help

Students will have the resources they need to succeed in school.

16. Understand How to Find, Evaluate, and Use Information: Information Fluency

Residents will know when they need information to resolve an issue or answer a question and will have the skills to search for, locate, evaluate, and effectively use information to meet their needs.

17. Visit a Comfortable Place: Physical and Virtual Spaces

Residents will have safe and welcoming physical places to meet and interact with others or to sit quietly and read and will have open and accessible virtual spaces that support networking.

18. Welcome to the United States: Services for New Immigrants

New immigrants and refugees will have information on citizenship, English Language Learning, employment, public schooling, health and safety, available social services, and any other topics that they need to participate successfully in American life.

Long Range Planning Committee Meetings June 20-21

The meetings on 20-21 June focused on accomplishing, based on information developed and discussions held during the previous meetings, the most important assignments of the Long Range Planning Committee:

- Articulating a new mission statement to guide the Fairfield Public Library for the next five years
- Stating and prioritizing ambitious and credible goals for the Fairfield Public Library that further the mission.

Mission Statement

"The Fairfield Public Library, our community's gateway to the world of information and discovery, inspires the lifelong love of reading and learning. It offers free access to varied collections, stimulating programs, leading-edge technology, and a responsive staff in a welcoming environment."

Fairfield Public Library Goals 2009-2013

- 1: Strengthen the roles of the Fairfield Public Library as the community's gateway to information and as a cultural center
- 2: Rethink the identity, services, and spaces of the Fairfield Woods Branch Library to respond more effectively to neighborhood needs
- 3: Raise community awareness of the Fairfield Public Library to create new users and to optimize use of library materials, programs and services.
- 4: Anticipate and respond to the evolving needs of the community
- 5: Build and sustain a highly professional staff responsive to the needs of library users
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Personal Interview List

Elected Officials:

Ralph Bowley, Selectman (by telephone) Ken Flatto, First Selectman Thomas Flynn, Vice Chairman, Board of Finance Robert Greenberger, Moderator, Representative Town Meeting Brian O'Gara, Majority Leader, Representative Town Meeting

Other Town Officials:

Mark Barnhart, Director of Community and Economic Development John Boyle, Deputy Superintendent of Schools Paul Hiller, Chief Fiscal Officer. Peter Penczer, Chairman, Economic Development Commission

Library Board Members:

Bob Frigo Charlotte Garrell Brian Kelahan Mary Ellen McLean Les Srager Jon Wooten (by e-mail) Friends of the Library Board Members:

Veronica Monahan

Maureen O'Rourke

Danielle Sharp

Pequot Library:

Dan Snydacker, Executive Director

Community Organization Leaders:

Margot Abrams, former President, Fairfield Chapter of Hadassah

David Blagys, Executive Director, Wakeman's Boys' and Girls' Club

Marty Casey, President, Fairfield Board of Realtors

Elizabeth Dillabaugh, former President, Fairfield/Easton Welcome Club

Claire Grace, Director, Fairfield Senior Center

Mike Jehle, Director, Fairfield Museum and History Center

Bill Llewellyn, President, Fairfield Rotary Club

Carla Miklos, Director, Operation Hope

Ryan Odinak, Director, Fairfield Arts Council

Candace Raveis, member, Near and Far Aid (by telephone)

Pat Reilly, President, League of Women Voters of Fairfield

Patricia Ritchie, Director, Chamber of Commerce (by telephone)

Daniel Satlow, Rabbi, Congregation Beth El

David Spollett, Pastor, First Church Congregational

Robert Sussman, Owner, Fairfield Center Jewelers

Library Staff:

Main Library

Sandra Agoes

Sue Balla

Cindy Barich

Barbara Buss

Susan Callahan

Lauren DeNisco

Valerie Fredericks

Barbara Hawkins

Lois Holly

Bill Kern

Meg Lerchen

Marilyn Rice

Karen Ronald

Beth Sahagian

Rose Sandick

Nicole Scherer

Judy Sparzo Jim Swift Susan Zuckerman

Fairfield Woods Branch Library
Mary Coe
Nancy Coriaty
Beverly D'Aprile
Cheryl DelVecchio

Action Planning

Between the last Planning Committee meeting and 25 July, the Fairfield Public Library circulated the Mission Statement and Goals (via a website wiki) to committee members and library staff.

This process generated a number of preliminary objectives associated with each goal.

On 29, 30, and 31 July, Joel & Sinclair facilitated meetings of working groups to refine these objectives and define tasks to accomplish each.

The matrix on the following pages delineates the results of these meetings and outlines numerous courses of action for the Fairfield Public Library to carry out throughout the duration of this five-year plan.

FAIRFIELD PUBLIC LIBRARY ACTION PLAN

(See key to abbreviations on last page)

ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES

GOAL 1: STRENGTHEN THE ROLES OF THE FAIRFIELD PUBLIC LIBRARY AS THE COMMUNITY'S GATEWAY TO INFORMATION AND AS A CULTURAL CENTER

OBJECTIVE 1. Become the lead catalyst in developing community collaborations with other town departments, schools, cultural organizations, social service organizations and businesses

TASK 1a.	Assemble list of existing library partners	Asst Dir / Branch Lib	2009 JAN	2009 FEB	Staff Time
TASK 1b.	Develop list of needed community based partnership activities	Asst Dir / Branch Lib	2009 FEB	2009 JUN	Staff Time
TASK 1c.	Prioritize potential partners for these activities	Asst Dir / Branch Lib	2009 JUN	2009 SEP	Staff Time
TASK 1d.	Set up and hold meetings with potential partners	Director /AD / BL	2009 SEP	2009 NOV	Staff Time
TASK 2.	Expand current book club outreach into a staff speaker's bureau	Asst Dir / Branch Lib	2009 SEP	ONGOING	Staff Time
TASK 3.	Continue an annual book related community-wide event	Director /AD / BL	2009 MAR	2010 MAR	Staff Time

OBJECTIVE 2. Develop the Library's and town's website to strengthen its role as Fairfield's virtual gateway to community information

TASK 1a.	Identify and divide work required to redesign and maintain library and town websites	Municipal Librarian	2009 JAN	2009 FEB	Staff Time
TASK 1b.	Identify website design consultants for the library website redesign	Municipal Librarian	2009 FEB	2009 MAR	Staff Time
TASK 1c.	Select consultant	Director / ML	2009 MAR	2009 APR	Staff Time
TASK 1d.	Redesign library website structure	Consultant	2009 APR	2009 DEC	Operating Budget
TASK 1e.	Redesign library website interior pages	Municipal Librarian	2010 JAN	2010 JUN	Staff Time
TASK 2.	Regularly examine goals and content of library website	Municipal Librarian	2010 JUN	ONGOING	Staff Time
TASK 3.	Periodically survey community to gauge effectiveness of the website	Municipal Librarian	2010 JUN	ONGOING	Staff Time
TASK 4a.	Investigate requirements for library departments to do website updates	Municipal Librarian	2010 JUN	2010 SEP	Staff Time
TASK 4b.	Departments take over website updates	Municipal Librarian	2010 SEP	ONGOING	Staff Time
TASK 5a.	Identify website design consultants for the town's website redesign	Mun Lib/Town IT	2010 JAN	2010 JUL	Staff Time
TASK 5b.	Select consultant	Mun Lib/Town IT	2010 AUG	2010 SEP	Staff Time
TASK 5c.	Redesign town website	Consultant	2010 AUG	2011 JAN	Town
TASK 6.	Discuss permanent separation of town and library website maintenance with the town CIO.	Director/Town IT	2011 JAN	2011 JUL	Staff Time

OBJECTIVE 3. Review and strengthen program offerings

TASK 1a.	Develop an inventory of current programs, evaluate their usefulness and staff responsible	Asst Dir /BL/Child Lib	2009 JUN	ANNUAL	Staff Time
TASK 1b.	Conduct an annual review of all programs	Asst Dir/BL/Child Lib	2009 JUN	ANNUAL	Staff Time
TASK 1c.	Determine and implement which programs to continue, discontinue	Asst Dir/BL/Child Lib	2009 JUN	ANNUAL	Staff Time
TASK 1d.	Develop priority list of new program needs identified during the annual review	Asst Dir /BL/Child Lib	2009 JUN	ANNUAL	Staff Time
TASK 1e.	Pilot/implement new programs for new audiences as resources allow	Department Heads	2009 SEPT	ONGOING	Staff Time
TASK 2.	Initiate forum for discussion of critical issues in the community	Asst Dir / Branch Lib	2010 JAN	ONGOING	Staff Time

OBJECTIVE 4. Explore the feasibility of store front presences, kiosks, or library vending machines to make the Library available in more parts of the community

TASK 1a.	Explore feasibility of drop-off points around town	Reference	2011 JAN	2011 JUN	Staff Time
TASK 1b.	Identify potential drop-off points	Reference	2011 JUL	2011 DEC	Staff Time
TASK 1c.	Develop estimated cost for such drop-off points	Reference	2012 JAN	2012 FEB	Staff Time
TASK 2a.	Explore feasibility of book vending machine	IT Librarian	2011 JAN	2011 JUN	Staff Time
TASK 2b.	Identify potential vending machine locations	IT Librarian	2011 JUL	2011 DEC	Staff Time
TASK 2c.	Develop estimated cost for vending machines	IT Librarian	2012 JAN	2012 FEB	Staff Time
TASK 3a.	Explore feasibility of kiosks at high foot traffic locations (beach, train stations etc)	Asst Dir/Mun Lib	2011 JAN	2011 JUN	Staff Time
	within the community				
TASK 3b.	Determine if any library presence outside the Main or Branch is feasible and should	Assistant Director	2011 JUL	2011 DEC	Staff Time
	undergo pilot testing				

	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES
AL 2: RET	HINK THE IDENTITY, SERVICES, AND SPACES OF THE FAIRFIELD WOODS BRANCH LIBRARY TO RESPO	ND MORE EFFECTIVELY TO NEIGH	HBORHOOD N	IEEDS	
	Develop relationships with neighboring schools, churches, businesses, etc.		<u> </u>	I	
	Develop a list of all schools, places of worship, businesses, neighborhood organizations, etc	Branch Librarian	2009 APR	2009 MAY	Staff Time
	Identify and reach out to new customers	Branch Librarian	2009 MAY	2009 JUN	Staff Time
	Develop new programs and services	Branch Librarian	2009 JUN	ONGOING	Staff Time
TASK 2.	Establish a speaker's bureau from among the staff to approach these organizations and groups	Branch Librarian	2010 JAN	ONGOING	Staff Time
JECTIVE 2.	Reorganize collections to focus on popular materials and to make them easily attractive				
TASK 1.	Train staff in marketing collection	Branch Ref Lib/Teen Lib	2009 MAR	2009 AUG	Staff Time
TASK 2a.	Experiment with relocating collection to determine usage	AD/Branch Lib	2010 JAN	2010 DEC	Staff Time
TASK 2b	Reorganize the collection within the branch	AD / Branch Lib	2011 JAN	2011 DEC	Staff Time
	Perform a facilities review of the library building and site			·	
ECTIVE 3.	Perform a facilities review of the library building and site		_		
TASK 1a.	Gather information from staff, DPW and state consultant	Director AD/Branch Lih/Sr Circ	2009 JAN 2009 MAR	2009 JUL	Staff Time
TASK 1a.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors	AD/Branch Lib/Sr Circ	2009 MAR	2009 JUL	Staff Time
TASK 1a. TASK 1b. TASK 1c.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch		+		
TASK 1a. TASK 1b. TASK 1c. TASK 1d.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch	AD/Branch Lib/Sr Circ IT Librarian	2009 MAR 2009 JUN 2010 JAN	2009 JUL 2009 JUL	Staff Time Staff Time
TASK 1a. TASK 1b. TASK 1c. TASK 1d.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements	AD/Branch Lib/Sr Circ IT Librarian	2009 MAR 2009 JUN	2009 JUL 2009 JUL	Staff Time Staff Time
TASK 1a. TASK 1b. TASK 1c. TASK 1d. TASK 1d. JECTIVE 4. TASK 1a.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib	2009 MAR 2009 JUN 2010 JAN	2009 JUL 2009 JUL 2010 JUL	Staff Time Staff Time Staff Time
TASK 1a. TASK 1b. TASK 1c. TASK 1d. JECTIVE 4. TASK 1a. TASK 1b.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch Capture ideas of the staff	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib Branch Librarian	2009 MAR 2009 JUN 2010 JAN 2011 JAN	2009 JUL 2009 JUL 2010 JUL 2011 JUN	Staff Time Staff Time Staff Time Staff Time Staff Time
TASK 1a. TASK 1b. TASK 1c. TASK 1d. JECTIVE 4. TASK 1a. TASK 1b. TASK 1c.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch Capture ideas of the staff Identify potential graphic artists to design logo	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib Branch Librarian Branch Lib/Dir	2009 MAR 2009 JUN 2010 JAN 2011 JAN 2011 JUL	2009 JUL 2009 JUL 2010 JUL 2011 JUN 2011 SEP	Staff Time Staff Time Staff Time Staff Time Staff Time
TASK 1a. TASK 1b. TASK 1d. TASK 1d. JECTIVE 4. TASK 1a. TASK 1b. TASK 1b. TASK 1c. TASK 1d.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch Capture ideas of the staff Identify potential graphic artists to design logo Commission graphic artist	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib Branch Librarian Branch Lib/Dir Director	2009 MAR 2009 JUN 2010 JAN 2011 JAN 2011 JUL 2011 OCT	2009 JUL 2009 JUL 2010 JUL 2011 JUN 2011 SEP 2011 DEC	Staff Time Staff Time Staff Time Staff Time Staff Time Operating Budge
TASK 1a. TASK 1b. TASK 1c. TASK 1d. JECTIVE 4. TASK 1a. TASK 1b. TASK 1c. TASK 1d.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch Capture ideas of the staff Identify potential graphic artists to design logo Commission graphic artist Deliver logo	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib Branch Librarian Branch Lib/Dir Director	2009 MAR 2009 JUN 2010 JAN 2011 JAN 2011 JUL 2011 OCT	2009 JUL 2009 JUL 2010 JUL 2011 JUN 2011 SEP 2011 DEC	Staff Time Staff Time Staff Time Staff Time Staff Time Operating Budge
TASK 1a. TASK 1b. TASK 1c. TASK 1d. JECTIVE 4. TASK 1a. TASK 1b. TASK 1c. TASK 1d.	Gather information from staff, DPW and state consultant Collect data on program attendance, services, visitors Review IT capabilities and the technology plan for the branch Make an assessment of the cost of required improvements Create a new logo for the Branch Capture ideas of the staff Identify potential graphic artists to design logo Commission graphic artist Deliver logo Strengthen and enhance the Branch web pages	AD/Branch Lib/Sr Circ IT Librarian AD/Branch Lib Branch Librarian Branch Lib/Dir Director Graphic Artist	2009 MAR 2009 JUN 2010 JAN 2011 JAN 2011 JUL 2011 OCT 2012 JAN	2009 JUL 2009 JUL 2010 JUL 2011 JUN 2011 SEP 2011 DEC 2012 JUN	Staff Time Staff Time Staff Time Staff Time Staff Time Staff Time Operating Budge Graphic Artist

	A CTIVITY	DECDONCIDULEY	CTART	5115	DECOLIDER
	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES
GOAL 3: RAIS	SE COMMUNITY AWARENESS OF THE FAIRFIELD PUBLIC LIBRARY TO CREATE NEW USERS AND AND	TO OPTIMIZE USE OF LIBRARY MA	ATERIALS, PR	OGRAMS ANI	O SERVICES
BJECTIVE 1.	Hire a part-time staff person in development and marketing				
TASK 1a.	Create a committee to identify overall marketing strategies to raise awareness of the basic	Asst Dir / Branch Lib			
	missions of the library and to reinforce ongoing advertising for individual programs		2009 FEB	2009 JUN	Staff Time
TASK 1b.	Advertise for a part-time professional to work with marketing committee	Director	2009 JUL	2009 AUG	Operating Budget
TASK 1c.	Assemble marketing strategies and program advertising into one plan focusing	Cmtee/Dev-Mktg Prof			
	on increased community awareness of the library's capabilities		2009 AUG	2009 DEC	Staff Time
	Goals of the plan should include at least the following:				
	Improving professional relationships with all local and regional media				
	Use emerging technology / emerging media to promote library's message				
	Increase volunteer staff through increased awareness and interest				
	Meet the goal of issuing cards to over 50% of the community				
	Increase materials circulation to over one million items				
TASK 1d.	Implement library marketing plan	Dir/Asst Dir/Branch Lib	2010 JAN	ONGOING	Staff Time
	Develop and sustain relationships with local media that yield more library coverage Develop a comprehensive list of local and regional media	Cmtee/Dev-Mktg Prof	2009 JUL	ONGOING	Staff Time
	Meet with local and regional media to identify how to work together effectively	Cmtee/Dev-Mktg Prof	2009 JUE 2009 AUG	ONGOING	Staff Time
	Develop a matrix to maintain contact with local and regional media	Cmtee/Dev-Mktg Prof	2009 AGG 2009 SEP	ONGOING	Staff Time
TASK IC.	Develop a matrix to maintain contact with local and regional media	Cilitee/Dev-Wikig Fior	2009 SEP	ONGOING	Stall fille
BJECTIVE 3.	Identify and use new media and emerging technology to market the library				
TASK 1a.	Research new media to convey awareness of library missions and programs	Cmtee/Dev-Mktg Prof	2010 JAN	ONGOING	Staff Time
TASK 1b.	Incorporate new media into library marketing plan	Asst Dir / Branch Lib	2010 MAR	ONGOING	Staff Time
BJECTIVE 4.	Encourage community involvement through volunteerism				
TASK 1a.	Find a volunteer coordinator	Director / Friends	2009 JAN	2009 MAR	Staff Time
TASK 1b.	Identify specific skills as well as general help needed by each department at both	Volunteer Coordinator	2009 MAR	2009 MAY	Volunteer Time
	the main and branch libraries				
TASK 1c.	Identify all venues available in the community to seek volunteers	Volunteer Coordinator	2009 JUN	ONGOING	Volunteer Time
	Implement advertising for specific and general skill volunteers	Volunteer Coordinator	2009 JUL	ONGOING	Volunteer Time

OBJECTIVE 5. Increase the resident Library card holders to over 50%

TASK 1.	Restart library-at-birth program	Children's Library	2010 JAN	ONGOING	Staff Time
TASK 2.	Send applications to new residents	Circulation Dept.	2010 JAN	ONGOING	Staff Time
TASK 3.	Offer library membership sign-up at all programs	All Depts	2010 JAN	ONGOING	Staff Time
TASK 4.	Use current and new media to promote library membership	Cmtee/Dev-Mktg Prof	2010 JAN	ONGOING	Staff Time
TASK 5.	Use marketing plan to market all library programs and the enhanced website versatility	Cmtee/Dev-Mktg Prof	2010 JAN	ONGOING	Staff Time
TASK 6.	Initiate on-line registration	IT Librarian	2011 DEC	ONGOING	Staff Time

OBJECTIVE 6. Increase the circulation of Library materials to more than one million

TASK 1.	Use marketing plan to market all library programs and the enhanced website versatility	Cmtee/Dev-Mktg Prof	2010 JAN	ONGOING	Staff Time
TASK 2.	Explore using a retail model to bring more customers who will find materials more easily	Cmtee/Dev-Mktg Prof	2011 DEC	2012 DEC	Staff Time
TASK 3.	Explore on-line fine payments	IT Librarian	2012 DEC	2013 DEC	Staff Time

OBJECTIVE 7. Continue to advocate for strong financial support from town

TASK 1.	Work with town leadership, Board of Finance and the RTM to develop a better understanding	Director	2009 JAN	ONGOING	Staff Time
	of the potential the library offers the community				
TASK 2.	Collect testimonials from satisfied customers	Department Heads	2009 JAN	ONGOING	Staff Time

OBJECTIVE 8. Develop alternate financial resources to support program offerings

TASK 1	Research and create a list of granting organizations focused on libraries	Dir/AD/Friends	2010 JAN	2010 JUL	Staff Time
TASK 1	. Identify community individuals and organizations willing to support library programs / services	Dir/AD/Friends	2010 AUG	2010 DEC	Staff Time
TASK 1	Contact granting organizations and individuals	Director	2010 SEP	ONGOING	Staff Time

OBJECTIVE 9. Maintain and enhance opportunities for students and other interested people in the community to learn about the library

	TASK 1.	Continue program with high school students for credit	Department Heads	2009 JAN	ONGOING	Staff Time
ĺ	TASK 2.	Create internship program for schools and universities	Department Heads	2011 JAN	ONGOING	Staff Time

OBJECTIVE 10. Improve all temporary and permanent signage

TASK 1.	Procure new sign for exteriors	Dir/Consultant	2012 APR	2012 DEC	Staff Time
TASK 2.	Review retail modeling for signage placement and colors	Dir/Consultant	2013 JUL	2013 DEC	Staff Time
TASK 3.	Explore more creative use and placement of banners	Dir/Consultant	2013 OCT	2013 DEC	Staff Time

	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES		
GOAL 4: ANTICIPATE AND RESPOND TO THE EVOLVING NEEDS OF THE COMMUNITY							
OBJECTIVE 1.	. Ensure that Library administration and staff are active observers of professional and community trei	nds and sustain links to commu	inity interests	s			
TASK 1a.	. Identify community organizations that are good barometers of community trends and interests	Asst Dir / Branch Lib	2010 JAN	2010 JUN	Staff Time		
TASK 1b	. Identify any staff members already associated with these organizations	Asst Dir / Branch Lib	2010 JUN	2010 SEP	Staff Time		
TASK 1c.	. Match staff with organizations without staff representation	Asst Dir / Branch Lib	2010 SEP	2010 DEC	Staff Time		
TASK 1d	Search materials in the library supporting goals of community organizations	Asst Dir / Branch Lib	2011 JAN	2011 JUN	Staff Time		
TASK 2.	Gather information from community sources to anticipate community needs	Asst Dir / Branch Lib	2011 JAN	ONGOING	Staff Time		
TASK 3.	Establish a feedback page on the library website	Municipal Librarian	2011 JAN	2011 MAR	Staff Time		
TASK 4.	Increase participation in Connecticut roundtables	Asst Dir / Branch Lib	2012 JAN	ONGOING	Staff Time		
OBJECTIVE 2.	Undertake a community needs assessment to determine under and unserved populations	ness and reflect our communit Dir/Asst Dir/Br Lib	y's changing of 2010 JAN	demographics 2010 DEC	Grant		
TASK 2a	Redo collection development policy to respond to underserved populations	Asst Dir / Branch Lib	2011 JAN	2011 MAR	Staff Time		
TASK 2b	Develop collection development plan	Asst Dir / Branch Lib	2011 APR	2012 APR	Staff Time		
TASK 2c.	Implement policy and plan	Director	2012 MAY	2013 APR	Staff Time		
OBJECTIVE 3.	. Define, design and deliver programs, classes, and experiences that support the changing cultural and	educational needs of the tow	1				
TASK 1.	Coordinate with Goal 1, Objective 3	Asst Dir / Branch Lib	2009 JUN	ONGOING	Staff Time		
	Ensure that Library materials are purchased, processed, and made available to the public in as timely	a manner as possible					
	Expand the selection committees' use of online and alternative resources	Selection Committees	2009 JAN	ONGOING	Staff Time		
TASK 1b	Create a flow chart for the processing and delivery of materials	Technical Services	2009 MAR	2009 JUN	Staff Time		
TASK 1c.	Based on the flow chart revise as necessary delivery and flow of materials at both locations	Technical Services	2009 JUN	ONGOING	Staff Time		
TASK 2.	Identify and outsource the processing of specific collections	Asst Dir/Branch Lib	2009 MAY	ONGOING	Op Bud		
TASK 3.	Explore cross training of all staff to process materials	Technical Services	2010 JAN	ONGOING	Staff Time		
TASK 4.	Pilot online selection of items by selection committees	Selection Committees	2010 JUN	2010 OCT	Operating Budget		
TASK 5.	Eliminate obstacles to delivering materials within one week after arrival to library	Technical Services	2011 JAN	ONGOING	Staff Time		

	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES
AL 5: BU	ILD AND SUSTAIN A HIGHLY PROFESSIONAL STAFF RESPONSIVE TO THE NEEDS OF LIBRARY USER	S			
ECTIVE 1.	. Strengthen the customer service skills of all staff and foster pride and respect for excellent job	performance			
TASK 1.	Provide in-house customer service training workshops for all staff	Director	2009 MAY	2010 SEP	Operating Budge
TASK 2a	Establish staff recognition committee	Asst Dir / Branch Lib	2010 OCT	2011 MAR	Staff Time
TASK 2b	Initiate staff recognition program	Committee	2011 APR	2011 SEP	Staff Time
TASK 3a	Collect information about services the public would like added at the library	Director	2011 JUN	ONGOING	Staff Time
TASK 3b	. Review and institute changes as needed	Director	2011 SEP	ONGOING	Staff Time
TASK 4.	Publish a customer service 'credo' for staff	Director	2011 OCT	2011 DEC	Staff Time
	Review the need for additional staff and allocation of existing staff to areas of greatest need	D: /A I D: /D!	1 2000 550	2000 DEG	CL - III T
TASK 1.	Explore the feasibility of using staff "floaters" (staff walking the floor to aid customers)	Dir/Asst Dir/BL	2009 SEP	2009 DEC	Staff Time
			2010 SEP	ONGOING	Staff Time
	Explore the feasibility of cross training staff in alternate library disciplines Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job en	Dir/Asst Dir/BL Dir/Asst Dir/BL ichment and advancement opportu	2010 DEC	ONGOING	Staff Time
TASK 3.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value	Dir/Asst Dir/BL ichment and advancement opportu	2010 DEC	ONGOING	Staff Time continuous
TASK 3.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and	Dir/Asst Dir/BL	2010 DEC	ONGOING	Staff Time
TASK 3. ECTIVE 3. TASK 1.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads	2010 DEC nities and tha 2009 JAN	ONGOING ONGOING	Staff Time continuous Staff Time
TASK 3. TASK 1. TASK 2.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads	2010 DEC nities and tha 2009 JAN 2010 JUN	ONGOING t emphasizes ONGOING 2011 DEC	Staff Time continuous Staff Time Staff Time
TASK 3. ECTIVE 3. TASK 1.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads	2010 DEC nities and tha 2009 JAN	ONGOING ONGOING	Staff Time continuous Staff Time
TASK 3. TASK 1. TASK 2. TASK 3.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enclearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN	ONGOING ONGOING 2011 DEC 2013 DEC	Staff Time continuous Staff Time Staff Time Staff Time
TASK 3. TASK 1. TASK 2. TASK 3.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and	ONGOING ONGOING 2011 DEC 2013 DEC all staff are v	Staff Time Continuous Staff Time Staff Time Staff Time Staff Time
TASK 1. TASK 2. TASK 3. ECTIVE 4. TASK 1.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enclearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib Institute regular departmental meetings	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee rary so that service to the public is c	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and 2009 APR	ONGOING ONGOIN	Staff Time continuous Staff Time Staff Time Staff Time Staff Time well informed Staff Time
TASK 3. TASK 1. TASK 2. TASK 3.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and	ONGOING ONGOING 2011 DEC 2013 DEC all staff are v	Staff Time continuous Staff Time Staff Time Staff Time Staff Time
TASK 3. TASK 1. TASK 2. TASK 3. ECTIVE 4. TASK 1. TASK 2.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enclearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib Institute regular departmental meetings	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee rary so that service to the public is c Director Director	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and 2009 APR	ONGOING ONGOIN	Staff Time continuous Staff Time Staff Time Staff Time Staff Time well informed Staff Time
TASK 1. TASK 2. TASK 3. ECTIVE 4. TASK 1. TASK 2. ECTIVE 5.	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enlearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib Institute regular departmental meetings Explore rotations of staff between the Main Library and the Fairfield Woods Branch	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee rary so that service to the public is c Director Director	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and 2009 APR	ONGOING ONGOIN	Staff Time continuous Staff Time Staff Time Staff Time Staff Time well informed Staff Time
TASK 1. TASK 2. TASK 3. ECTIVE 4. TASK 1. TASK 2. ECTIVE 5. TASK 1a	Advocate for better staffing levels consistent with peer libraries Provide training that enhances the staff's ability to deliver excellent service, that offers job enclearning as a core value Ensure that all full time staff have the opportunity to attend workshops, classes, and national conferences Create orientation program for new employees Review and update all full time and part time personnel manuals Develop better communications between the Main Library and the Fairfield Woods Branch Lib Institute regular departmental meetings Explore rotations of staff between the Main Library and the Fairfield Woods Branch Revitalize the staff website for general library policies and procedures and exchange of ideas of	Dir/Asst Dir/BL ichment and advancement opportu Dir/Dept Heads Dir/Dept Heads Dir/Committee rary so that service to the public is c Director Director Director	2010 DEC nities and tha 2009 JAN 2010 JUN 2013 JAN onsistent and 2009 APR 2011 JUN	ONGOING ONGOING 2011 DEC 2013 DEC all staff are v 2009 DEC 2011 DEC	Staff Time continuous Staff Time Staff Time Staff Time Staff Time Staff Time Staff Time Staff Time

	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES
	RNESS CURRENT TECHNOLOGY TO ENSURE THAT THE FAIRFIELD PUBLIC LIBRARY MEETS OR EXC ERNAL OPERATIONS MORE EFFICIENT	EEDS THE NEEDS OF THE LIBRARY'S U	JSERS AND TI	HAT IT MAKES	ITS
BJECTIVE 1.	Review and revise the Library's three year technology plan				
TASK 1a.	Form technology committee	Asst Dir/ Branch Lib	2009 APR	2009 JUN	Staff Time
TASK 1b.	Send out current plan to committee members identifying what has been done	IT Librarian	2009 JUN	2009 JUL	Staff Time
TASK 1c.	Identify what needs to be carried over to the new plan and what needs to be added	Technology Committee	2009 AUG	2009 SEP	Staff Time
TASK 1d.	Implement new three year plan	Technology Committee	2009 OCT	2009 NOV	Staff Time
TASK 1e.	Submit plan to state	Director			
TASK 1f.	Execute plan	IT Librarian	2009 NOV	2009 DEC	Staff Time
TASK 1.	into staff's workday Establish a technology initiative agenda item for all monthly Manager Meetings	Assistant Director	2009 JAN	2010 JAN	Staff Time
	into staff's workday				
TASK 1.		Assistant Director Asst Dir / Branch Lib	2009 JAN 2009 OCT	2010 JAN ONGOING	Staff Time
TASK 2.	Establish a technology initiative agenda item for all monthly Manager Meetings				
TASK 2.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website	Asst Dir / Branch Lib	2009 OCT	ONGOING	Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request Investigate state, regional and national funding opportunities for new technology	Asst Dir / Branch Lib AD / BR Lib / Depts Director Director Dir / AD / BR Lib	2009 OCT 2009 DEC 2010 JAN 2009 NOV 2010 APR	ONGOING ONGOING ONGOING ANNUALLY 2010 DEC	Staff Time Staff Time Staff Time Staff Time Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a TASK 2b.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request	Asst Dir / Branch Lib AD / BR Lib / Depts Director	2009 OCT 2009 DEC 2010 JAN 2009 NOV	ONGOING ONGOING ONGOING ANNUALLY	Staff Time Staff Time Staff Time Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a TASK 2b.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request Investigate state, regional and national funding opportunities for new technology Apply for appropriate grants	Asst Dir / Branch Lib AD / BR Lib / Depts Director Director Dir / AD / BR Lib	2009 OCT 2009 DEC 2010 JAN 2009 NOV 2010 APR	ONGOING ONGOING ONGOING ANNUALLY 2010 DEC	Staff Time Staff Time Staff Time Staff Time Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a. TASK 2b. BJECTIVE 4. TASK 1a.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request Investigate state, regional and national funding opportunities for new technology Apply for appropriate grants Provide the technological infrastructure needed to support library operations	Asst Dir / Branch Lib AD / BR Lib / Depts Director Director Dir / AD / BR Lib Director	2009 OCT 2009 DEC 2010 JAN 2009 NOV 2010 APR 2011 JAN	ONGOING ONGOING ONGOING ANNUALLY 2010 DEC ONGOING	Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a. TASK 2b. BJECTIVE 4. TASK 1a. TASK 1b.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request Investigate state, regional and national funding opportunities for new technology Apply for appropriate grants Provide the technological infrastructure needed to support library operations Monitor software for upgrades and new applications	Asst Dir / Branch Lib AD / BR Lib / Depts Director Director Dir/ AD / BR Lib Director	2009 OCT 2009 DEC 2010 JAN 2009 NOV 2010 APR 2011 JAN 2009 JAN	ONGOING ONGOING ONGOING ANNUALLY 2010 DEC ONGOING ANNUALLY	Staff Time
TASK 2. TASK 3. TASK 4. BJECTIVE 3. TASK 1. TASK 2a. TASK 2b. BJECTIVE 4. TASK 1a. TASK 1b. TASK 2a.	Establish a technology initiative agenda item for all monthly Manager Meetings Select new technologies to test on staff website Determine usefulness for the library staff and customers Advertise new technologies adopted by the library Seek funding for leading edge technology applications Include new technology applications in annual budget request Investigate state, regional and national funding opportunities for new technology Apply for appropriate grants Provide the technological infrastructure needed to support library operations Monitor software for upgrades and new applications Provide staff training for new software	Asst Dir / Branch Lib AD / BR Lib / Depts Director Director Dir/ AD / BR Lib Director IT Librarian IT Librarian	2009 OCT 2009 DEC 2010 JAN 2009 NOV 2010 APR 2011 JAN 2009 JAN 2009 JAN	ONGOING ONGOING ONGOING ANNUALLY 2010 DEC ONGOING ANNUALLY ANNUALLY	Staff Time

OBJECTIVE 5. Provide up to date technology for the public

TASK 1a.	Investigate providing hardwired internet connections	IT Librarian	2009 FEB	2009 APR	Staff Time
TASK 1b.	Install hardwired internet connections as necessary	IT Librarian	2009 MAY	2009 OCT	Staff Time
TASK 2.	Replace aging computers according to schedule in the technology plan	IT Librarian	2009 SEP	ONGOING	Staff Time
TASK 3.	Add network scanners to Main and Branch computer labs	IT Librarian	2010 JAN	2010 APR	Town IT Budget
TASK 4.	Investigate replacing IT architecture switches at the Main Library	IT Librarian	2010 SEP	2011 DEC	Staff Time
TASK 5.	Replace servers as outlined in the technology plan	IT Librarian	2010 SEP	2011 MAR	Town
TASK 6.	Upgrade switches	IT Librarian	2010 DEC	2011 MAR	Town IT Budget
TASK 7.	Increase number of computers at the Main and Branch libraries	IT Librarian	2010 DEC	2012 DEC	Staff Time
TASK 8.	Research open source software alternatives	IT Librarian	2013 DEC	ONGOING	Staff Time

OBJECTIVE 6. Develop staff and outside contractual resources to implement the technology plan and provide always available, knowledgeable service to the public

TASK 1.	Investigate using interns to assist in the computer labs	Reference Dept.	2009 JAN	2009 MAR	Staff Time
TASK 2.	Identify back-up IT technician from Network Synergy	IT Librarian	2009 FEB	2009 MAR	Staff Time
TASK 3.	Train a Network Synergy technician on the library systems	IT Librarian	2009 JUN	2009 DEC	Town
TASK 4.	Hire technology assistant for Main and Branch computer labs	Director	2010 SEP	ONGOING	Staff Time

OBJECTIVE 7. Utilize technology for most efficient and cost effective delivery of library service

TASK 1.	Decrease paper usage by 10% through technology communication	Asst Director	2009 JAN	ONGOING	Staff Time
TASK 2.	Introduce federated search product	Reference	2009 JAN	ONGOING	Operating Budget
TASK 3.	Increase electronic addresses by 2% per year	Sr Circ Coordinator	2009 JAN	ONGOING	Staff Time
TASK 4.	Explore expanding uses of emerging communication technology	Teen Lib / IT Lib	2009 JAN	ONGOING	Staff Time
TASK 5a.	Investigate self check out in the Children's Department	Asst Dir / Br Lib / IT Lib	2010 JAN	2010 SEP	Staff Time
TASK 5b.	Install self check out in the Children's Department	IT Librarian	2010 DEC	2011 DEC	Operating Budget
TASK 6.	Explore expanding self check out at Main and Branch	Asst Dir / Br Lib / IT Lib	2013 JUN	2013 DEC	Staff Time

	ACTIVITY	RESPONSIBILITY	START	DUE	RESOURCES
	ACTIVITY	RESPONSIBILITY	SIAKI	DOE	KESOUKCES
	INTAIN THE FAIRFIELD PUBLIC LIBRARY'S SAFE, MODERN, COMFORTABLE FACILITIES TO ENSURE A W ST USE OF ITS RESOURCES	ELCOMING ENVIRONMENT TH	AT ALLOWS F	FOR THE	
BJECTIVE 1.	Identify and create different internal spaces for specific community interests				
TASK 1.	Create committee to review the use of floor space on the first floor of the Main Library	Director	2010 JUN	2011 MAY	Staff Time
TASK 2.	Create committee to review the use of floor space of the Fairfield Woods Branch Library	Director	2010 JUN	2011 MAY	Staff Time
TASK 3.	Review and install changes as necessary	Director	2011 JUN	2012 JUN	Staff Time
BJECTIVE 2.	Partner with the Friends to create a Friends Welcome and Book Sale area in existing copier area at the	he Main Library			
TASK 1.	Review and approve plan for new Friends area	Dir/Asst Dir/Friends	2009 JAN	2009 SEP	Staff Time
TASK 2.	Seek funding for modifications	Friends	2009 OCT	2010 MAR	Friends
TASK 3.	Carry out renovations	Dir / Asst Dir	2010 DEC	2011 JUN	Staff Time
DBJECTIVE 3.	Evaluate use of space for differnet collections and make adjustments	Deference Dent	2010 550	2010 SED	Friends
	Purchase and install new shelving for Book Club room	Reference Dept	2010 FEB	2010 SEP	Friends
TASK 2.	Analyze use of collection spaces	Dir/Asst Dir/Dept Heads	2010 SEP	2010 DEC	Staff Time
TASK 3.	Initiate weeding plan for collection	Selection Committees	2010 DEC	ONGOING	Staff Time
TASK 4.	Pilot shifts of one or two collection to new spaces	Asst Dir / Branch Lib	2011 JAN	2011 JUN	Staff Time
BJECTIVE 4.	Continue to explore parking and maintain dialogue with town officials				
TASK 1.	Coordinate programming schedules that do not conflict and free up parking spaces	Dept Heads	2009 JUN	ONGOING	Staff Time
TASK 2.	Explore parking structure at the Main Library	Director	2012 DEC	2013 DEC	Staff Time
BJECTIVE 5.	Investigate feasibility of a renovation of the Fairfield Woods Branch Library				
TASK 1.	Form subcommittee of Library Board of Trustees to consider Branch renovation	Library Board	2009 SEP	ONGOING	Board
TASK 2.	Involve First Selectman and other elected officials in timetable planning	Library Board	2010 JAN	2011 JAN	Board
BJECTIVE 6.	Continue to evaluate and develop the space in the Children's Library at Main and Branch				
TASK 1a.	Form committee to re-fashion the Branch's Children's Craft Room as a interactive discovery area	Children's Librarian	2009 JAN	2009 JAN	Staff Time
TASK 1b.	Develop and implement plan for Branch's Children's Craft Room	Committee	2009 FEB	2009 JUL	Operating Budge
TASK 2.	Establish timetable for repairs and maintenance at the Main Library	Dir / Asst Dir	2009 JUL	ANNUALLY	Staff Time
TASK 3.	Establish timetable for repairs and maintenance at the Fairfield Woods Branch Library	Dir/Asst Dir/Branch Lib	2009 JUL	ANNUALLY	Staff Time
TASK 4.	Procure and install new listening stations in the children's libraries	Children's Librarian	2012 DEC	2013 DEC	Friends

OBJECTIVE 7. Continue to evaluate and develop the space for Teens at Main and Branch

TASK 1.	Complete teen space at the Main Library	Teen Librarian	2009 JAN	2009 JUN	Operating Budget
TASK 2.	Provide staff for 'Down Under' teen space at the Fairfield Woods Branch Library	Teen Librarian	2009 JAN	ONGOING	Staff Time
TASK 3.	Develop plan for 'Down Under" teen space at the Fairfield Woods Branch Library	Teen Librarian	2009 JAN	2009 DEC	Staff Time
TASK 4.	Explore and define teen use of Conference Room 206 at the Main Library	Dir/Child Lib/ Teen Lib	2009 SEP	2010 AUG	Staff Time

Key: Assistant Director, Asst Dir, AD = Deputy Town Librarian;; Branch Lib, BL = Branch Librarian; Branch Ref Lib = Branch Reference Librarian; Child Lib = Head of Children's Library;

Director, Dir = Town Librarian; Friends = Friends of the Fairfield Public Library; IT Librarian = Head of Information Technology at Library; Mun Lib, ML = Municipal Librarian

(webmaster for Town and Library); Sr Circ Coord = Senior Circulation Coordinator; Teen Lib = Head of Teen Services; Town IT = Town Information Technology Department.



General Observations

Want Fairfield to remain a town
Want diversity, particularly economic
Worry about demographic shift to younger, more affluent population
Know Fairfield a bubble – some are happy about that, some not
Like the universities
Like the beach, but not the summer renters



Strengths

Town, not a city

Desirability as place to live – one of the 10 best

Revitalized downtown

Close, but not too close, to NYC, Boston, and New Haven

More affordable than westerly towns

Quiet, rural atmosphere

Universities

Beaches

Excellent senior center

Excellent schools

Safety

Growth, indicated by new RR station



Weaknesses

Lack of diversity (bubble)
No community center
No place for tweens, teens
Expensive for young families
Growing too expensive for older residents
Location, uncertainty about senior center
Beach renters



Opportunities

Desirability as a place to live Location Wealth School excellence Business growth



Threats

Desirability

Growth

Expensiveness

Attractiveness of schools – drawing too many people

Disagreement over schools

Disagreement over commercial development (new RR station)

Scattered town center

Economic stress



Strengths

Pride & good will within community toward both branches
Professional staff
Children's library
Young Adult programs
Art gallery
Meeting rooms
WiFi capability
Frequency & variety of programs



Weaknesses

Parking

Signage – inside and outside of both buildings

Lobbies – confusion, chaos, congestion

DVDs & CDs hard to find

Customer service skills inconsistent

Marketing insufficient

Programs not consistently popular

Information Technology functions

Computer-room staffing

Art gallery

Run-down appearance of the branch library

Insufficient programming for seniors

Outreach to senior center



Opportunities

More parking
Better signage
State of the art IT
Stimulating website
Better trained staff
Improved marketing
Broadened appeal to young adults
Foreign language materials and services
Increased private and corporate sponsorship

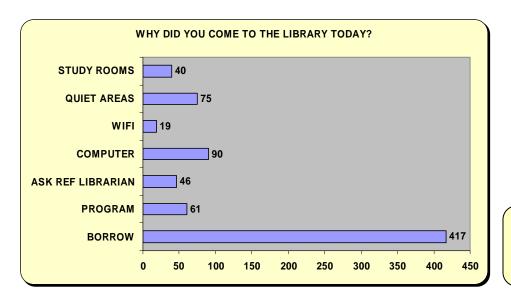


Threats

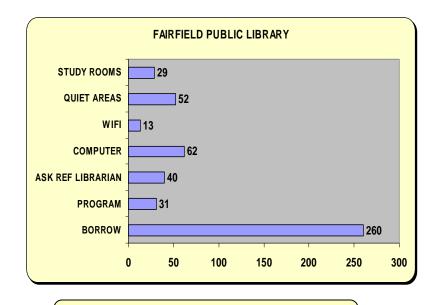
Too much success – popularity leads to discontent Additional public resources unlikely Pequot restructuring of services No solution to parking problem New railroad station

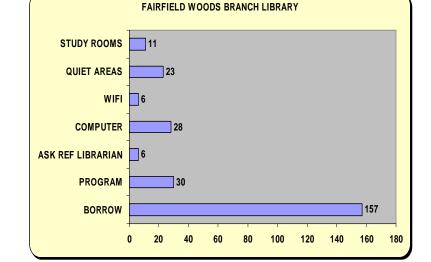


Fairfield Library In-House Survey



Answered Question: 793
Skipped Question: 0





Answered Question: 505 Skipped Question: 0

Answered Question: 288 Skipped Question: 0

QUESTION 1: WHY DID YOU COME TO THE LIBRARY TODAY?

RESPONSES LISTED UNDER 'OTHER':

CHILDREN'S AREA & PLAY

READ NEWSPAPERS GO TO THE KIDS AREA

DVDS

CHILDREN'S LIBRARY
CHILDREN'S LIBRARY

DONATE BOOKS READ MAGAZINES

LOOK AT MAGAZINES NEWSPAPERS

MAKE A DONATION

REFERENCE & PERIODICALS

RETURNS RETURNS

GET TAX FORMS

VOLUNTEER

DO MY HOMEWORK

TUTOR

READ BOOKS ART EXHIBIT

TAKE KIDS TO PLAY ROOM

VIEW ART EXHIBIT

INCOME TAX HELP

VOLUNTEER

CHILDREN'S LIBRARY CHILDREN'S LIBRARY

LOOK SOMETHING UP IN A MAGAZINE

IRS

SOCIALIZE WITH FRIENDS

FIND TAX FORMS CHECK ON A BOOK

TAX FORMS

WORK WITH TUTOR READ MAGAZINES CHILDREN'S LIBRARY

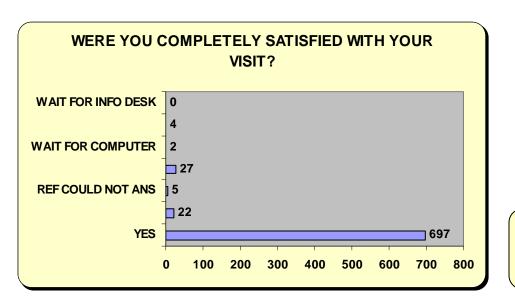
HOMEWORK

TAXES

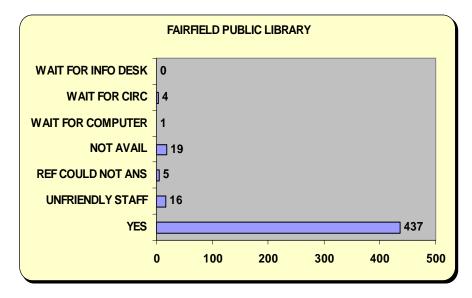
DONATE PHOTO PRINTS CHILDREN'S LIBRARY

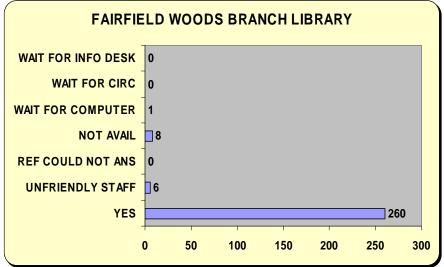
PHOTOCOPY RETURN BOOKS RETURN DVD

CHILDREN'S LIBRARY



Answered Question: 782 Skipped Question: 11





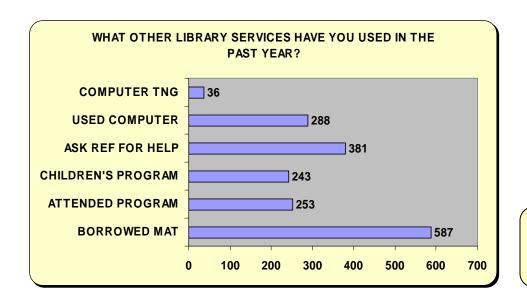
Answered Question: 495 Skipped Question: 10

Answered Question: 287 Skipped Question:1

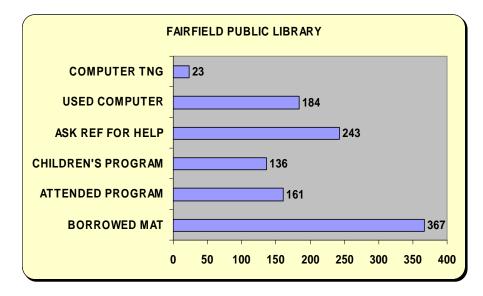
QUESTION 2: WERE YOU COMPLETELY SATISFIED WITH YOUR VISIT? RESPONSES LISTED UNDER 'OTHER':

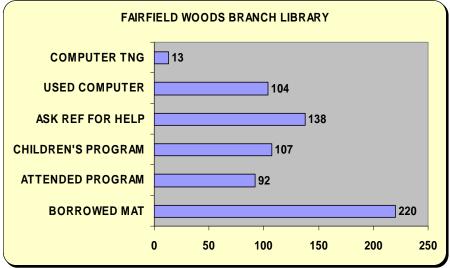
NOT ENOUGH TABLES
TEEN AREA TOO NOISY
BOOKS LISTED AS HERE, BUT ARE NOT
FEES I PAID NOT SHOWING UP IN THE COMPUTER
LACKS ADEQUATE COMPUTER BOOKS
PARKING IS DIFFICULT
NO APPOINTMENTS FOR TAXES
PARKING IS ALWAYS PROBLEMATIC

PARKING
STAFF IS NOT POLITE
COMPUTERS ARE SLOW AND QUIRKY - NOT LIKE SOUTHPORT
CUSTOMER SERVICE IS HIT OR MISS
NOISE FROM THE LOBBY IS DEAFENING
TROUBLE WITH PARKING
REF LIB IMMEDAITELY ATTENDED TO MY REQUEST



Answered Question: 757 Skipped Question: 36





Answered Question: 485 Skipped Question: 20

Answered Question: 272 Skipped Question: 16

QUESTION 3:WHAT OTHER LIBRARY SERVICES HAVE YOU USED IN THE PAST YEAR? RESPONSES LISTED UNDER 'OTHER':

DO HOMEWORK TEEN ACTIVITIES

WRITER'S WORKSHOP

STUDY ROOMS FOR TUTORING

STUDY ROOMS

DON'T LIKE RECEIPTS

PUT BOOKS FROM OTHER LIBRARIES ON HOLD

STUDY ROOM

CONFERENCE ROOM

DID A PLAY HERE

ART EXHIBIT / PHOTOCOPIER

STUDY ROOM

LECTURES

VOLUNTEER

WIFI FOR PSP

HOMEWORK

ATTENDED ART EXHIBIT

BORROW MUSEUM PASSES

BORROWED MUSEUM PASSES

BROUGHT CHILDREN TO LIBRARY

BUY MORE PAPERBACKS

CHILDREN'S LIBRARY

JUNIOR LEAGUE MEETINGS

MOVIE DAY

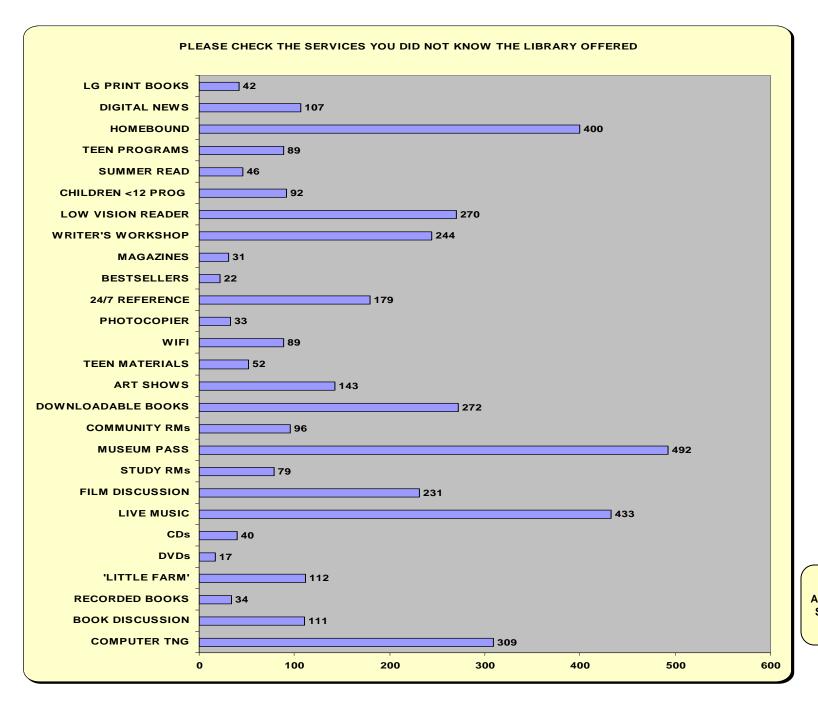
QUIET AREAS

QUIET READING

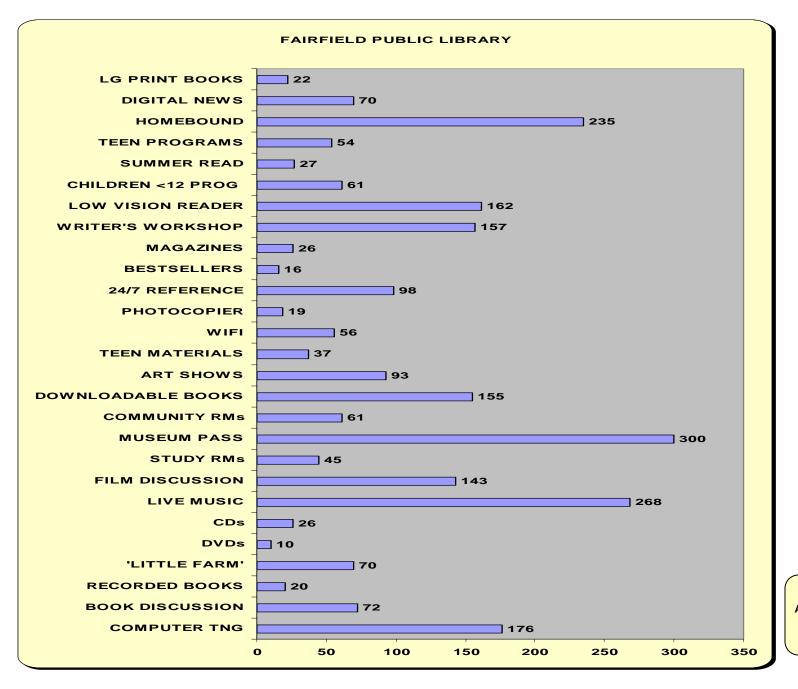
QUIET ROOMS

QUIET SPACE

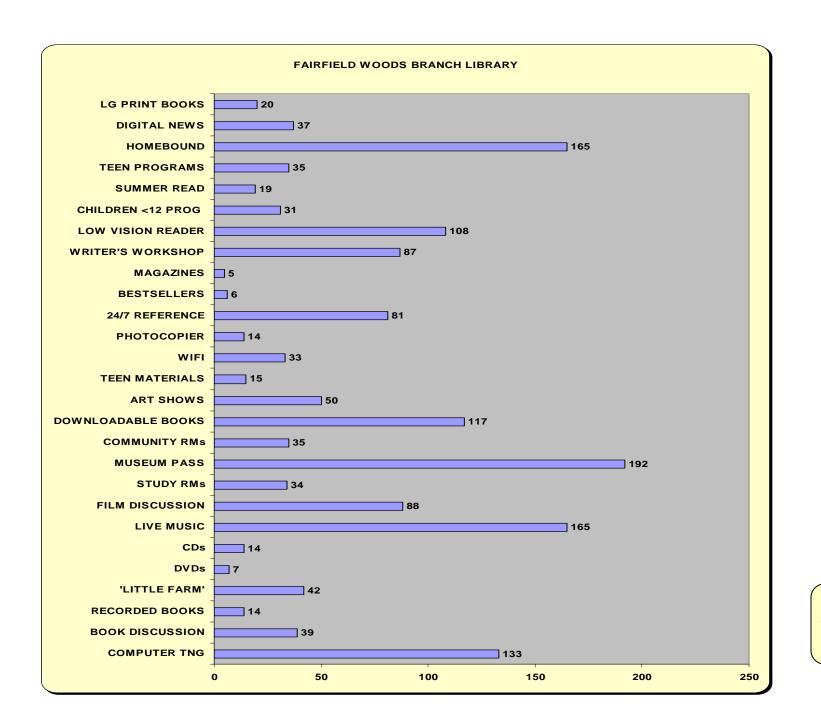
STUDY ROOMS



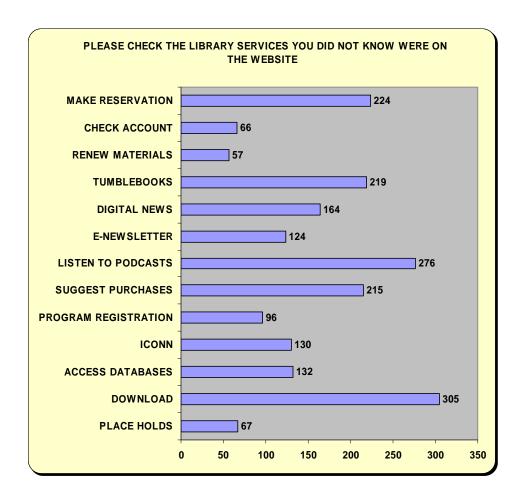
Answered Question: 688 Skipped Question: 105



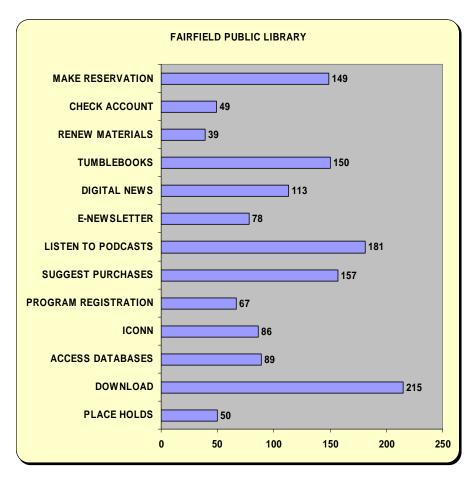
Answered Question: 445 Skipped Question: 60

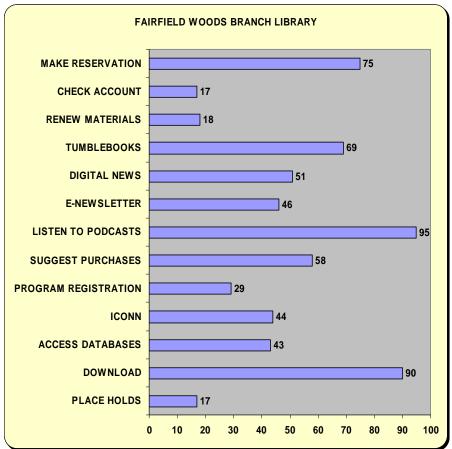


Answered Question: 243 Skipped Question: 45

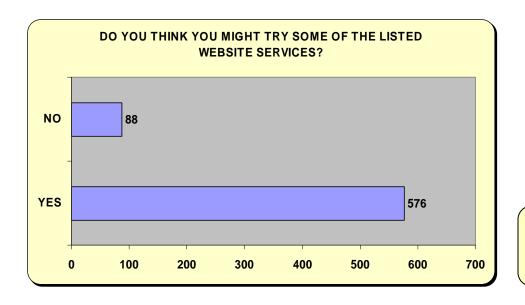


Answered Question: 602 Skipped Question: 191

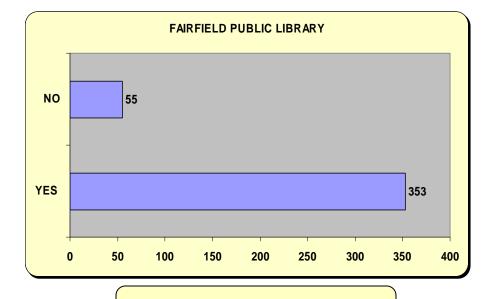


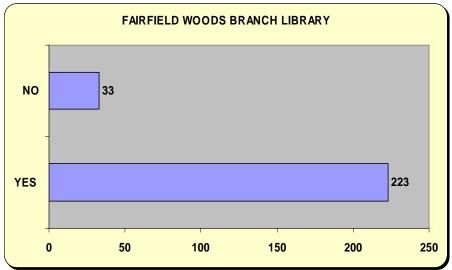


Answered Question: 382 Skipped Question: 123 Answered Question: 220 Skipped Question: 68



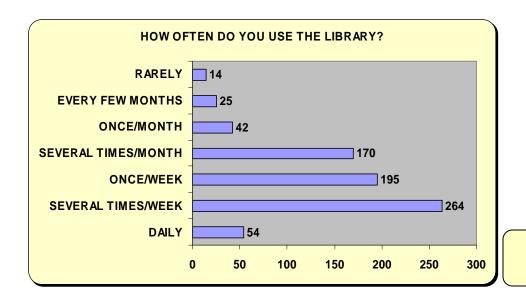
Answered Question: 664 Skipped Question: 129



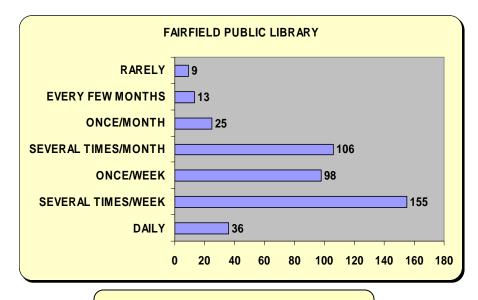


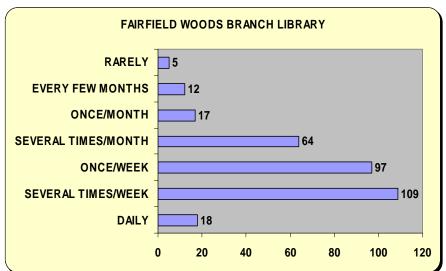
Answered Question: 408 Skipped Question: 97

Answered Question: 256 Skipped Question: 32



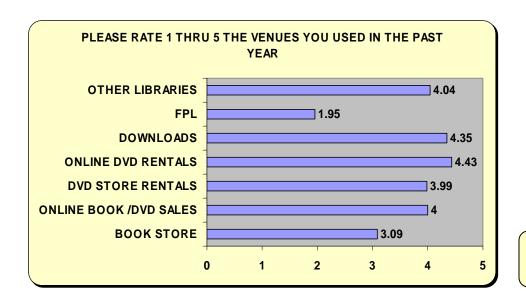
Answered Question: 764 Skipped Question: 29



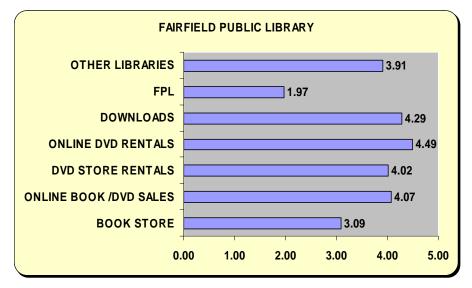


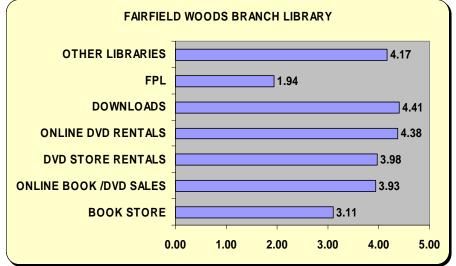
Answered Question: 495 Skipped Question: 10

Answered Question: 269 Skipped Question: 19



Answered Question: 730 Skipped Question: 63

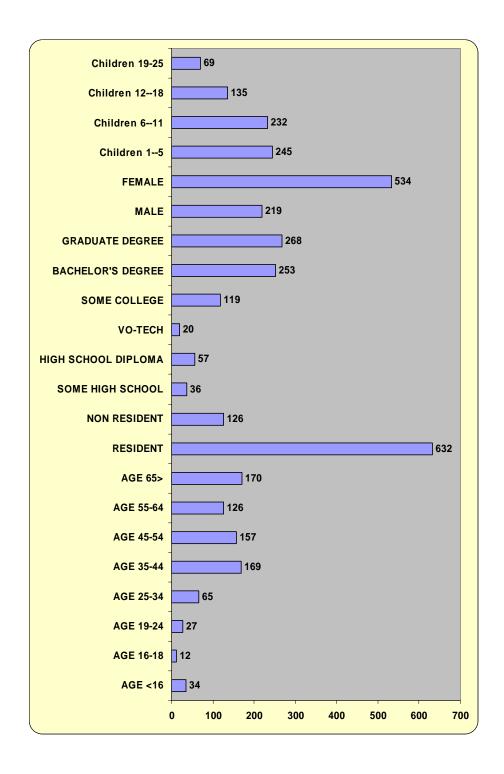




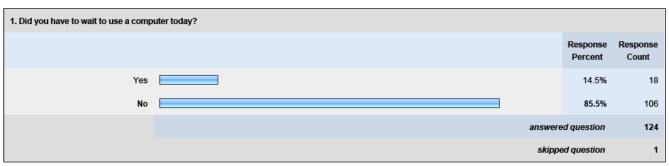
Answered Question: 475 Skipped Question: 30

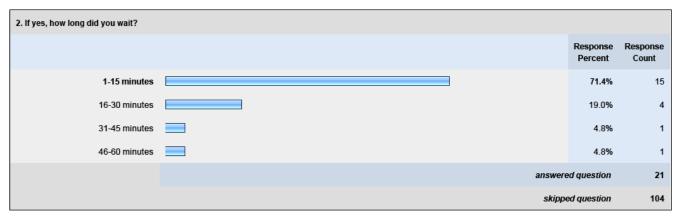
Answered Question: 255 Skipped Question: 33

Demographics

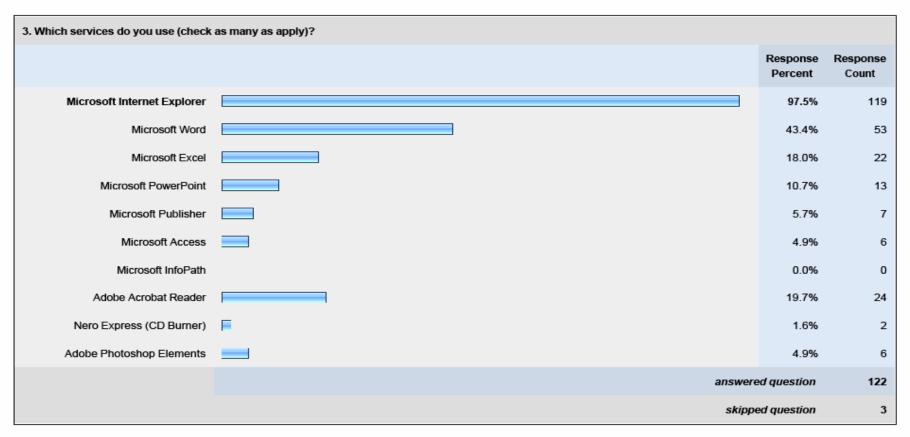




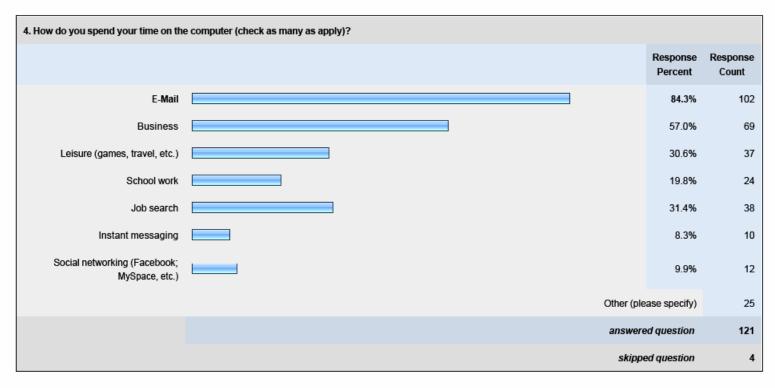












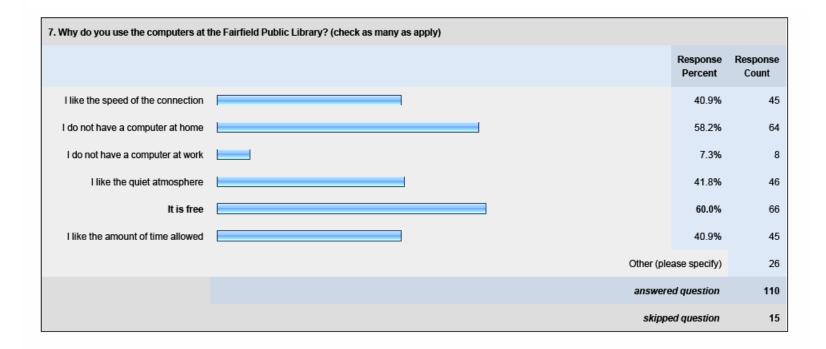


5. Do you need library staff assistance using the computers?								
		Response Percent	Response Count					
Yes		20.2%	24					
No		79.8%	95					
	If YES, please describe the assistance	ce you need	22					
	answere	d question	119					
	skippe	ed question	6					

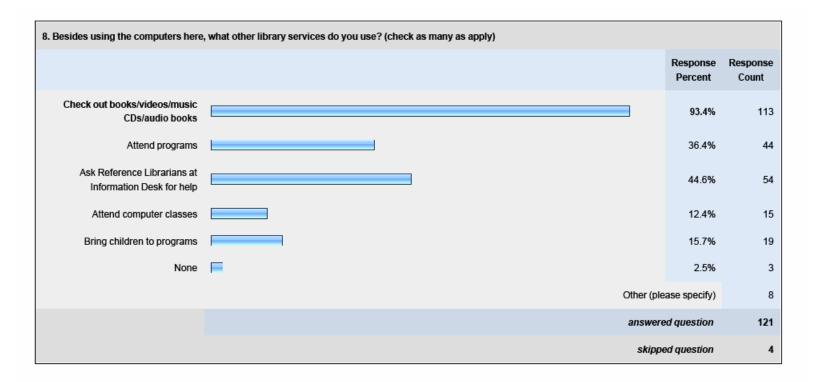


6. What other hardware/software or s	services would you like to see on the computers? (check as many as apply)		
		Response Percent	Response Count
Adobe Photoshop (complete edition)		23.6%	17
Web page design software		19.4%	14
Quark Express		11.1%	8
Resume preparation software		29.2%	21
Tax preparation software		25.0%	18
Scanner		44.4%	32
Earphones (for sale)		30.6%	22
Flash drives (for sale)		15.3%	11
Photo printers		30.6%	22
Photo paper (for sale)		25.0%	18
	Other (ple	ase specify)	9
	answere	ed question	72
	skippe	ed question	53

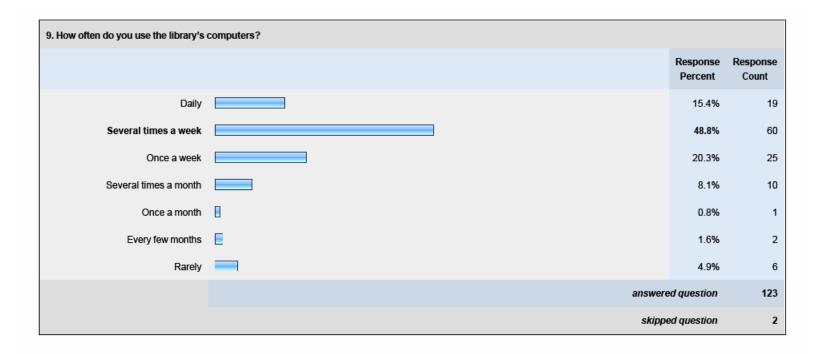








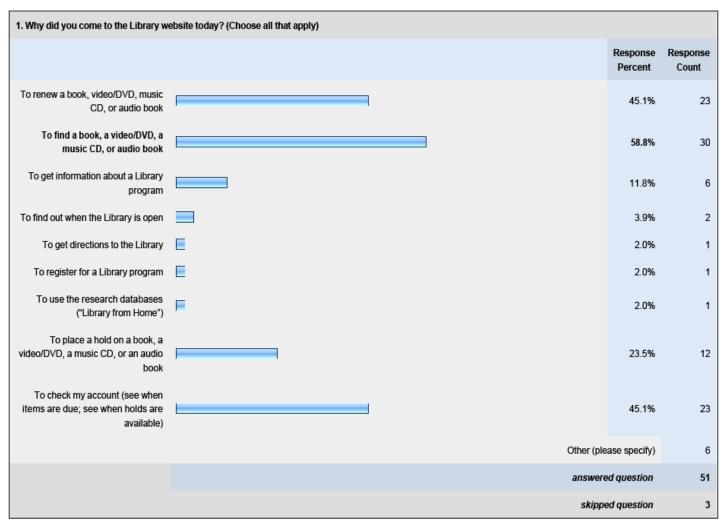






10. Please provide the following dem	ographic data:								
Age:									
	Under 16	16-18	19-24	25-34	35-44	45-54	55-64	65-over	Response Count
	6.0% (7)	0.9% (1)	1.7% (2)	10.3% (12)	19.7% (23)	26.5% (31)	14.5% (17)	20.5% (24)	117
Education:									
	Some high school	High Schoo graduate		ational /Technical chool graduate	Some col	lege	helor's egree	Graduate degree	Response Count
	4.3% (5)	12.1% (14)	4.3% (5)	17.2% (2	20) 39.7	7% (46)	22.4% (26)	116
Gender:									
		Male				Fen	nale		Response Count
		49.6% (5	58)			117			
Fairfield Resident:									
		Yes				N	lo		Response Count
		65.3% (7	7)			34.79	% (41)		118
							answ	ered question	121
							ski	pped question	4



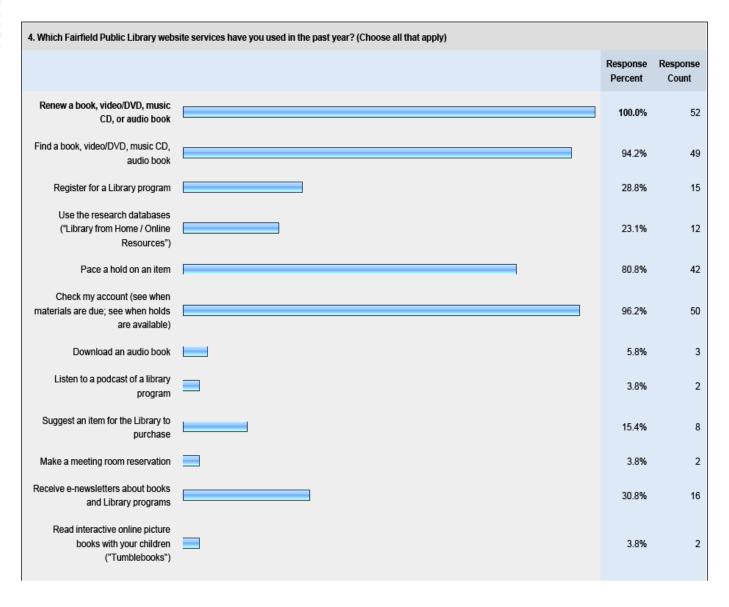




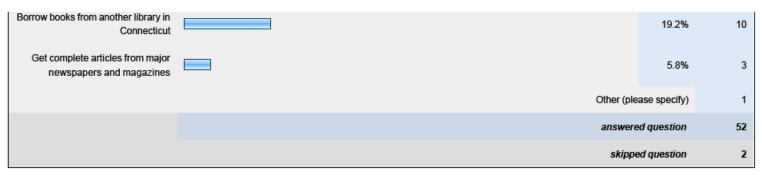
2. Were you satisfied with your visit?			
		Response Percent	Response Count
Yes		86.8%	46
No		13.2%	7
	answere	ed question	53
	skippe	ed question	1

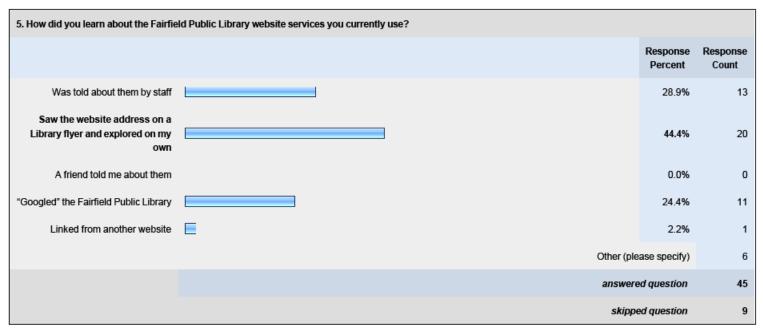
3. If you were not satisfied please tell	us why:	
		Response Count
		10
	answered question	10
	skipped question	44









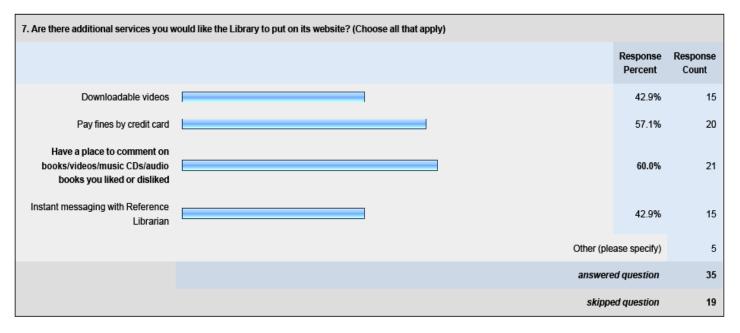




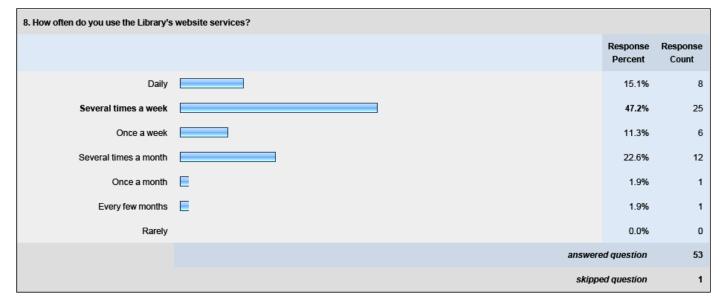
6. Were you aware that you can do all the follow	6. Were you aware that you can do all the following on the Library website?										
	Yes	No	Response Count								
Search for and place holds on books and other materials	100.0% (52)	0.0% (0)	52								
Download audio books	47.1% (24)	52.9% (27)	51								
Access research databases ("Library from Home / Online Resources")	74.0% (37)	26.0% (13)	50								
Borrow books from other libraries in Connecticut	66.7% (34)	33.3% (17)	51								
Register for Library programs	75.5% (37)	24.5% (12)	49								
Renew a book, video/DVD, music CD, or an audio book	100.0% (52)	0.0% (0)	52								
Suggest an item for the Library to purchase	51.9% (27)	48.1% (25)	52								
Listen to podcasts of Library programs	29.4% (15)	70.6% (36)	51								
Get complete articles from major newspapers and magazines	36.5% (19)	63.5% (33)	52								
Make a meeting room reservation	49.0% (25)	51.0% (26)	51								
Receive e-newsletters about books and Library programs	80.0% (40)	20.0% (10)	50								
Read interactive books with your children ("Tumblebooks")	10.4% (5)	89.6% (43)	48								
Check my account (see when materials are due; see when holds	100.0% (50)	0.0% (0)	50								





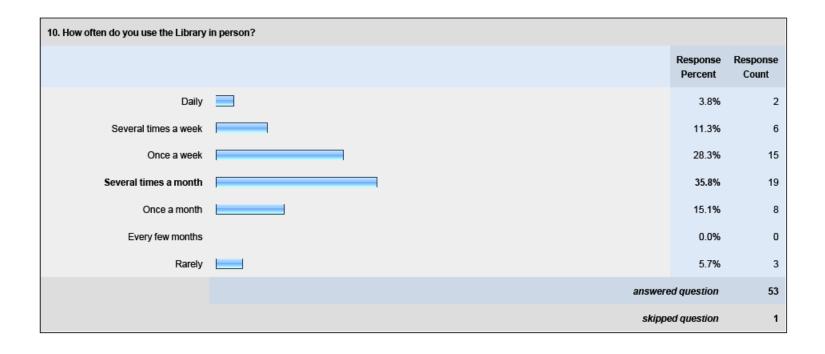






9. How long have you been using the Internet?								
		Response Percent	Response Count					
Less than six months	■	1.9%	1					
Six months to a year		3.8%	2					
One to two years		0.0%	0					
More than two years		94.3%	50					
	answere	ed question	53					
	skippe	ed question	1					







11. Please provide the following	demographic data								
Age:									
	Under 16	16-18	19-24	25-34	35-44	45-54	55-64	65-over	Response Count
	. 1.9% (1)	1.9% (1)	5.7% (3)	9.4% (5)	24.5% (13)	24.5% (13)	18.9% (10)	13.2% (7)	53
Education:									
	Some high school	High Scho graduate		cational /Technical school graduate	Some col	lene	ollege aduate	Graduate degree	Response Count
	. 1.9% (1)	5.8% (3))	1.9% (1)	11.5% (6) 36.5	5% (19)	42.3% (22)	52
Gender:									
		Male	•			Fer	nale		Response Count
		28.3% (15)			53			
Fairfield Resident:									
		Yes				N	10		Response Count
		83.0% (44)			17.0	% (9)		53
							answ	ered question	53
							skij	pped question	1



12. If you have children	who also use	the Library, plea	se specify the nu	mber of children	you have in eacl	n age group:						
0-5												
		0	1	2	3	4	5	6	7	8	9	Response Count
		15.4% (2)	30.8% (4)	46.2% (6)	7.7% (1)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	13
6-11												
		0	1	2	3	4	5	6	7	8	9	Response Count
		14.3% (2)	71.4% (10)	14.3% (2)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	14
12-18												
		0	1	2	3	4	5	6	7	8	9	Response Count
		8.3% (1)	50.0% (6)	33.3% (4)	8.3% (1)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	12
19-25												
		0	1	2	3	4	5	6	7	8	9	Response Count
		14.3% (1)	42.9% (3)	14.3% (1)	28.6% (2)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	0.0% (0)	7
										ansı	wered question	28
										sk	ipped question	26

WEBSITE SURVEY WRITTEN RESPONSES

Question 1: Why did you come to the FPL website today?

- 1. To pay for a CD that I'm pretty sure I returned. I just hope if it's found that I'm notified. I don't mind supporting the Library though.
- 2. To do my library volunteer work
- 3. to see what new books and dvds are in
- **4.** sign up for newsletters
- 5. To see what was new on the website
- **6.** Jim Swift Test Survey

Question 3: If you are not satisfied tell us why?

- 1. The home page has 2 links for renewing or reviewing your account info. You could make the user experience easier by replacing these with a text box to enter the patron's account number right from your home page. The next page presented could list the books which are checked out and then ask which they'd like to renew. This would dramatically reduce the number of steps currently required to get this information and renew books. In addition, you can't enter spaces or dashes in your account number. It won't take your programmer very long to write code to turn 123-456 323-4 into 1234563234. Why require the user to input the account number in a certain way when your server can easily convert it to the desired format? Another inefficiency is that your search results pages do not include the new search box. A "new search" link is another waste of the user's time. Overall, I suggest that after you have good data on the most used features of the website, you count up the number of clicks it take to achieve these results.
- 2. Catalog requires that use of "Details" button replaces current page. More details should be available on initial search (possibly with an expandable "goody box" of details) and movement into a details screen should be permitted in another browser window or tab.
- **3.** Where do I log in?
- **4.** When I entered the name of William F. Buckley as the author, it said the library had only one book, his latest. Under Words or Phrases, it said there were 5. Under Title, it said there 2. No matter what category I selected, the answer seemed to be different.

This seemed strange to me.

- 5. I'm usually satisfied, but the librarians never tell me when I have holds available, even though I'm aware of them via email.
- **6.** I was not able to list my child's age in the drop down menu below... (She's 13) All drop down menu's read 0 though 9. Some sort of technical glitch. You may want to look into that... I am very pleased with FPL.
- 7. I think it is ridiculous how we have to log on every time to renew or place a hold, and that cannot be done with one simple log in.
- **8.** It is not immediately clear how to renew a book.
- **9.** The library is always dirty and noisy. The staff appears to not care that people leave it that way, too. And the parking situation is very bad and dangerous as well. Amazing people could spend all this money and make me parallel park on a busy street
- 10. Smelly Patrons

Question 4: Which FPL website services have you used in the past year?

Find library phone numbers.

Question 5: How did you learn about the FPL website services you currently use?

- 1. All of the above exc. "linked from another"
- 2. visiting and exploring the website
- 3. Just knew about it from longtime use of the Web site
- 4. I've always had library bookmarked
- 5. The Ffld Library broadcast email about e-newsletters as well as links thru the Ffld Library website.
- **6.** I work here...

Question 7: Are there additional services you would like the library to put on its website?

- 1. None
- **2.** Tell us how to set IE7 so that it will "retain" our Library card number and when you click in that field; it is displayed so you can choose it. It used to work for me in ie6; but stopped when I upgraded. Don't know if it's the program's increased security or a setting I can change. Cookies are enabled on my machine.
- 3. a way to put fiction DVDs on hold, including new ones
- 4. easier requests for new books to be purchased
- 5. Books of Note e.g. Winners of Past Pulitzers, Man, National, Runners up etc

COMPUTER USER SURVEY

Question 4: How do you spend your time on the computer?

Checking website for information and directions

Internet research

aim

Internet searches

Research

Info searches

Personal business

Major national issues search

Print

Research

School research

Read newspapers

Google

Info search

House hunting

Research

Seeking product information

Research

Writing

Research

Info research

PAYING BILLS

Homes research

Question 5: Do you need library staff assistance using the computers?

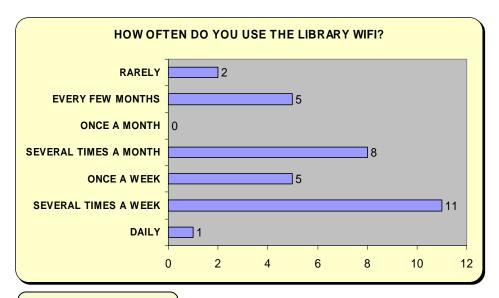
- 1. sometimes I don't know how to do something so I ask for help
- 2. At times if I have problems with the computer or don't remember how to do something
- **3.** If computer freezes
- **4.** sometimes
- 5. needed help with downloading and sending photos, and with word program
- **6.** To remove unwanted materials that I can't click off by myself
- 7. they needed to help me with copy pic
- **8.** Sometimes when there is a problem with printing and with USB cards and time program
- **9.** computers not working
- **10.** Help with using computer and printing items

Question 7: Why do you use the computers at the FPL?

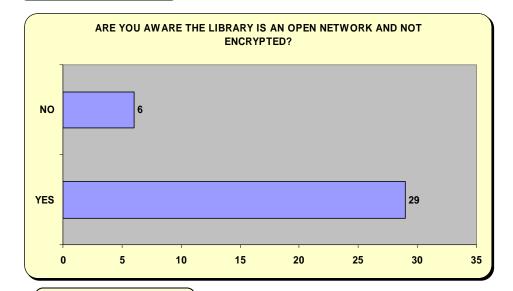
My husband refuses to have the internet in the house Librarians provide assistance with computer problems Connection is much too slow It is away from home It's on my way to school I don't have the internet at home Speed should be faster My computer crashed I love the library I go to school in New Haven No internet at home Staff is helpful I don't have internet Convenience This place is anything but quiet Staff seems oblivious

Question 8: Besides using the computers here, what other FPL services do you use?

- 1. I liked to get books, movies and much more
- **2.** Quiet rooms
- **3.** periodicals; art exhibits
- 4. Periodicals
- 5. Volunteer
- **6.** The business computers are so slow they are a joke. The library should not attempt to be a day care center after school lets out.
- **7.** buy books for sale



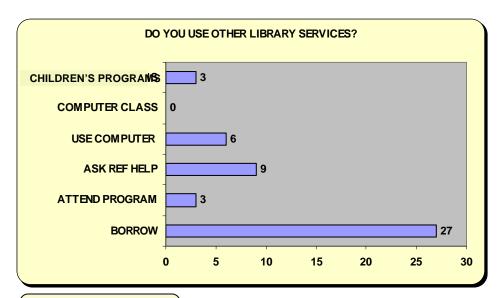
Answered Question: 33 Skipped Question: 2



Answered Question: 35 Skipped Question: 0



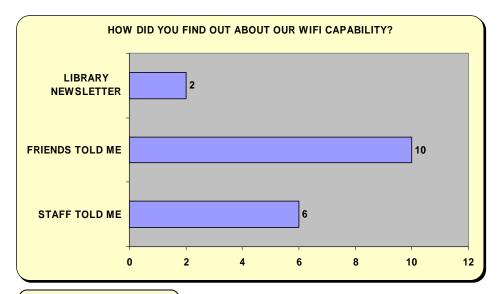
Fairfield Library Wi-Fi Survey



OTHER

Printing from the computer lab
Use study rooms
Use the study rooms
Use the study rooms
Use your website
Love coming here to use the internet

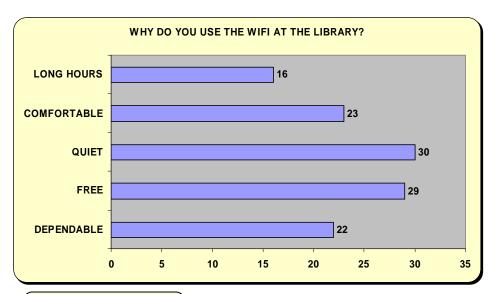
Answered Question: 35 Skipped Question: 0



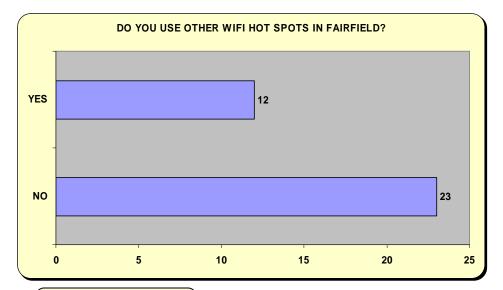
Answered Question: 33 Skipped Question: 1

OTHER

Assumed it was available Luck. Happened to see my internet was up Computer picked it up Assumed you had it Discovered it when I turned the computer on Laptop found it when I turned it on Turned on my computer Opened my laptop and it found the internet Your website Turned on the computer Assumed all libraries had it Saw other people using it Turned on the computer My computer found it Saw other people using it Showed up on my available wireless list



Answered Question: 35 Skipped Question: 0



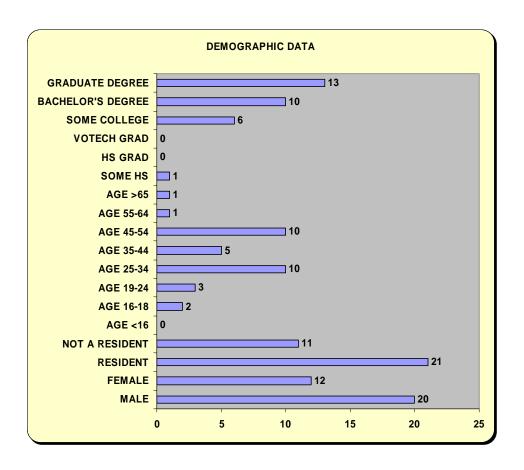
Answered Question: 35 Skipped Question: 0

OTHER

Parents! Its close to home
Power outlets on tables
Visiting in town and check my email
Access to reference material
Less distractions than office or home
I use the study rooms
I like to browse the library when I take a break
I like to study here
Convenient place while my children are at rehearsal

OTHER

Las Vetas
Main Library
Fairfield Woods Branch
Starbucks
Starbucks / Barnes & Nobles
Starbucks
Starbucks / Barnes & Nobles
Fairfield University
Starbucks / Kinko's (poor service)
Fairfield University
Starbucks





Are you a resident of Fairfield?

Legend	Response Choice	Frequencies	Count
1	YES	100.0%	200
2	NO		0
	Total (N)		200

Have you used the Fairfield Public Library, in person or on-line, in the past year?

Legend	Response Choice	Frequencies	Count
1	YES		0
2	NO	100.0%	200
	Total (N)		200

Have you used the Fairfield Woods Branch library, in person or on-line, in the past year?

Legend	Response Choice	Frequencies	Count
1	YES		0
2	NO	100.0%	200
	Total (N)		200



Are you a registered cardholder of the Fairfield Public Library?

Legend	Response Choice	Frequencies	Count
1	YES	45.0%	90
2	NO	55.0%	110
	Total (N)		200

Were you a regular library user in the past?

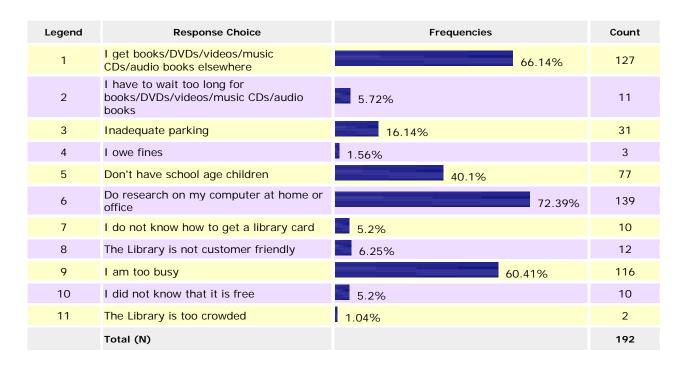
Legend	Response Choice	Frequencies	Count
1	YES	53.0%	106
2	NO	47.0%	94
	Total (N)		200

What did you use it for? Choose as many as apply.

Legend	Response Choice	Frequencies	Count
1	Borrowed books/DVDs/videos/music CDs/audio books	87.73%	93
2	Attended program	5.66%	6
3	Brought children to children's program	24.52%	26
4	Asked Reference Librarian at Information Desk for help	33.01%	35
5	Used computer for Internet or other purposes	7.54%	8
6	Attended computer training classes		0
	Total (N)		106



Why aren't you using the Fairfield libraries now?





BECAUSE WE ARE RETIRED AND I DON'T NEED TO USE THE LIBRARY.

NOT IN SCHOOL ANYMORE.

I HAVE NO NEED. DON'T KNOW.

JUST TOO BUSY.

JUST PARKING.

I DON'T LIVE NEAR IT.

NOT RIGHT NOW THERE IS NO REASON I'M PROBABLY GOING TO COME IN AND LOOK FOR INFORMATION BUT I HAVEN'T

DONE IT YET.

I AM HANDICAPPED.

JUST DON'T NEED TO.

I GO TO COLLEGE AND I USE THE LIBRARY THERE.

NO REASONS.

IN COLLEGE IN PHILADELPHIA.

I DO NOT HAVE A REASON TO.

DON T CARY BOOK I READ. MOST BOOKS READ ORE IN PAPERBACK.

NO THAT'S IT.

I USE THE FAIRFIELD UNIVERSITY LIBRARY.

I HAVE NO USE FOR IT.

I DON'T DRIVE ANY LONGER BECAUSE OF MY EYESIGHT.

NOT REALLY. WHEN I WANT A BOOK I GO TO THE BOOKSTORE AND BUY ONE.

BUY PAPERBACKS. BUY BEST SELLERS FROM STORE.

BECAUSE MY DAUGHTER SENDS ME BOOKS.

I SHARE BOOKS WITH FRIENDS.

I DON'T NEED TO I'M BUSY ENOUGH.

THE WHOLE REALITY LIBRARY NEEDS ARE IN THE PAST, EVERYTHING I NEED I GET THROUGH THE INTERNET.

I DO MY RESEARCH ON MY COMPUTER.

INTERNET.

DON'T HAVE THE NEED.

NOT REALLY, THE TROUBLE IS WHEN I GET A BOOK IT TAKES ME A LONG TIME TO READ IT. WITH THE LIBRARY YOU ONLY

HAVE CERTAIN AMOUNT OF TIME.

GETTING OLDER AND DON'T GET OUT TOO MUCK.

ITS COLD AND NOT AS INTIMATE AS THE OLD ONE.

I LIKE TO STAY HOME.

I HAVEN'T GOT MUCH TIME. BUT EVENTUALLY I PROBABLY WILL GO.

NOT IN THE HABIT.

LAZY.



BECAUSE I USE THE UNIVERSITY LIBRARY WHERE I WORK.

DON'T READ ANYMORE.

ACTUALLY I WAS IN THE DOWNTOWN ONE.

NO USE.

I GO TO THE SENIOR CENTER A LOT WE EXCHANGE BOOKS AMONG FRIENDS.

WELL, I DON'T DRIVE.

LAXITY JUST HAVEN'T BEEN READING. BEEN WATCHING THE PRESIDENTIAL THING.

THE PETUOT LIBRARY.

EYES I'M BLIND.

MY OWN CONVENIENCE, I DON'T READ THAT MUCH. I LIKE BOOKS ON TAPE.

ARTHRITIS DISABILITY.

THEY NEED BETTER HOURS.

DID AND NOW TO OLD.

JUST ME.

TOO LAZY.

IT PRETTY MUCH THE ONES I SAID YES TOO.

WHEN I'M TRAVELING, I KNOW THAT I'M NOT GOING TO RETURN YOUR BOOK IN TIME.

I DON'T NEED TO GO.

JUST PAY BILLS TO HOSPITAL IS WHAT MY TIME IS FOR.

THE INTERNET IS EASIER.

I USED TO USE IT FOR RESEARCH BUT I AM RETIRED NOW.

I JUST HAVE NO REASON TOO NO REASON TO GO TO THE LIBRARY.

I HAVE A VERY HARD TIME GETTING THERE.

I GET SO MANY MAGAZINES THAT I READ.

I TRAVEL A LOT. DON'T KNOW.

DIFFERENT SOURCES.

OLD AGE. DON'T KNOW.

I CAN'T WALK; I'M IN A WHEEL CHAIR.

MOST CURRENT EVENTS ARE ON LINE.

NO NEED TO USE THE LIBRARY; USE MY COMPUTER.

THE KIDS ARE OLDER

NO NEED AT THIS TIME



NEVER GET AROUND TO IT.

I CAN NOT FIND MY CARD

ONE OF THE REASONS IS THAT YOU HAVE TO RETURN THE VIDEOS TOO SOON WE CAN WEST PORT LIBRARY TAKE THE VIDEO OUT FOR THREE WEEKS.

I'M JUST TOO BUSY AND FAMILY PROBLEMS.

I DO NOT READ BOOKS

IT IS EASIER TO BUY A PAPERBACK AND TRADE WITH OTHER PEOPLE.

MY WIFE GOES BUT FOR ME THERE IS NO NEED.

TOO FAR AWAY AND I DO NOT DRIVE.

I DON'T HAVE A CARD RIGHT NOW.

BECAUSE PEQUOT LIBRARY IS CLOSER TO ME.

TOO OLD.

AS I SAY I HAVE ENOUGH LITERATURE IN THE MAIL IT KEEPS ME BUSY.

BECAUSE IT IS NOT FAMILY FRIENDLY WITH FAMILIES WITH MORE THAN ONE CHILD IT IS NOT FAMILY FRIENDLY ALL THE PROGRAMS SAY NO SIBLINGS PLEASE.

NONE.

I BUY MY OWN BOOKS.

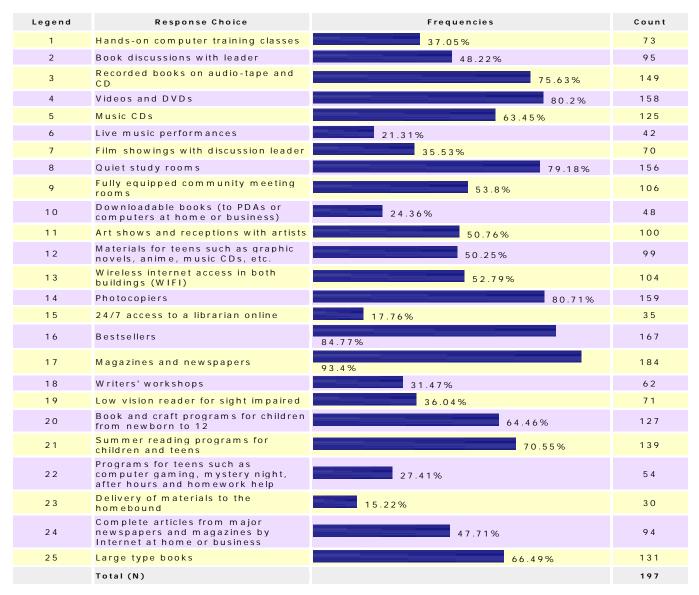


When people look at communities to move into, they look at a variety of local factors. How important is the Fairfield Public Library to the quality of life in Fairfield?

Legend	Response Choice	Frequencies	Count
1	Very important	47.5%	95
2	Somewhat important	38.0%	76
3	Not very important	7.5%	15
4	Not important at all	7.0%	14
	Total (N)		200
	Mean		1.74
	Median		2.0
	Standard Deviation		0.87



Are you aware that the following services are available at the library?





Would these services make you think of using the library in the future?

Legend	Response Choice	Frequencies	Count
1	YES	74.5%	149
2	NO	25.5%	51
	Total (N)		200



Legend Response Choice Frequencies Coun 1 16-18 0 2 19-24 2.5% 5 3 25-34 6.0% 12 4 35-44 10.5% 21 5 45-54 25.0% 50 6 55-64 21.0% 42

What is the highest level of education you have completed:

What is you age?

65-over (Refused)

Total (N)

Legend	Response Choice	Frequencles	Count
1	Some high school	4.0%	8
2	High School graduate	13.5%	27
3	Vocational /Technical school graduate	4.0%	8
4	Some college	22.5%	45
5	College graduate	32.5%	65
6	Graduate degree	22.5%	45
7	(Refused)	1.0%	2
	Total (N)		200

5.5%

11